

## Te Runanga O NgaiTakoto Management Report December 2015 - April 2016

Tena koutou, this Management Summary Report covers the activities and actions of the organisation over the past 4 month period from December 2015 – April 2016 2015.

In the previous 4 month period there has been a substantial amount of work that was, and is, being progressed on a number of fronts. Many of those activities are mainly administrative and carry over from our settlement outcomes being transitioned across to NgaiTakoto and or building upon existing work streams that require ongoing work and or completion. (See [Management Work Task Programme 2016 attached](#)) so in many respects there hasn't been a real need to convene a Board meeting for the purposes of making key or major decision's, until now.

Further this work has been overlayed with the ongoing need to progress the detail and development of the NgaiTakoto Post Settlement Governance Entity (PSGE) and how that interacts with future business requirements such as Forestry Farming and our own "Future Proofing the NgaiTakoto Iwi". (See [April Panui attached](#)) and, getting those alignments right.

We also continue our participation in the wider Te Hiku and Taitokerau Economic strategies and more recently the National economic strategy. (i.e. [Te Hiku / Taitokerau Forestry Strategy, Red Meat \(Beef and Lamb\) x2 attachments](#)).

Added to this is a NgaiTakoto horticulture project supported by TPK / MPI that will link into our Mekerene proposal around avocado's and the honey potential, tying in with Ian Broadhurst of Kings Avocado's.

This Management Report highlights and summaries those activities and various work streams that have been undertaken over this last 4month period, by the Board and Management team. The Work Task Programme is as per below:

-----000000-----

**Work Task 1: CROWN:** *Continue Negotiations with (a) Te Hiku Forum & (b) The Crown to achieving post Settlement Legislation outcomes.*

- Aupouri Forestry Working Party - Rangitane and Craig Wells, (NgaiTakoto) **Objective:** Transfer of Te Hiku Forest back to a Governanace entity of x4 Iwi, linking back to the NgaiTakoto PSGE and maintaining our position on NgaiTakoto land ownership / management.
- Te Oneroa A Tohe Beach Board - Rangitane.  
**Objective:** Transfer of Te Oneroa A Tohe to a Statutory Governanace entity of x4 Iwi - Councils, linking back to the NgaiTakoto PSGE and maintaining our position on NgaiTakoto land ownership / management.

Te Hiku Conservation Board - Rangitane

- **Objective:** Establishment to a Statutory Governanace entity of x4 Iwi - Doc, linking back to the NgaiTakoto PSGE and maintaining our position on NgaiTakoto land ownership / management.

Korowai Agreement – Rangitane Iwi / Doc Conservation Lands.

- **Objective:** Establishment to a Statutory Governanace entity of x4 Iwi - Doc, linking back to the NgaiTakoto PSGE and maintaining our position on NgaiTakoto land ownership / management of the Korowai Area.

Land Title transfers; Crown to Te Runanga O NgaiTakoto Trustees

- **Objective:** Numerous title deed signings for land title transfers to TRONT.

Post Settlement Meeting with Chris Finlayson 21<sup>st</sup> June in Kaitaia.

- **Objective:** Review progress on settlement outcomes.

**Work Task 2: PSGE:** *Form a tribal authority (Post Settlement Governance Entity that majority stakeholders understand and agree to it as the best option. This is likely to include cultural, organisational, and structural changes to how NgaiTakoto operate now. Develop a Commercial and Charitable Trust component to the structure and a strategy and works programme within those portfolios: Scholarships, Property Management, and Assets.*

### **Transition to NgaiTakoto Post Settlement Governance Entity (PSGE) Te Runanga O NgaiTakoto**

Work in developing the post settlement structure has continued to be very challenging plus legally technical in nature, and our work continues with specialist advisors to ensure we progress the development of the structure framework of the proposed PSGE to make sure that it meets the needs of its intended purposes

#### **NgaiTakoto PSGE Entity Update:**

Overall Investment Policy / Strategy - In the process of being completed to final draft form by MyFiduciary 360, Consultants – David Cairns for the development and driver of a overall process and policies document, controlling how governance and management may make Investments (SIPO) regarding the settlement assets.

The redesign of the Charitable Trust and Governance Board Trust Deeds entity is also underway and these structures will be progressed alongside the work being done to align the intended Management Agreement between Governance and Corporate, and how we “Future Proof the NgaiTakoto Iwi” into a 20/40 Plan.

(Refer to April Panui for summary)

**Work Task 3: VISION and PURPOSE:** *Within the structure of the PSGE refine and clarify our scope of business, vision and purpose, and core values. Create an organisation and develop capabilities that reflect our people and place in Te Hiku, Aotearoa, the world.*

This process is about the beginning of engaging our young members in a succession strategy that underpins the 20/40 strategy of “Future Proofing the NgaiTakoto Iwi” to engage with and allow them to participate in shaping the NgaiTakoto future and how the vehicle (PSGE) might best serve to help get them there.

It also prompts thought as to what their role and input is, in the future direction and leadership of NgaiTakoto, and what that should look like. Initiatives that have been started to progress this engagement and ongoing hui will be undertaken over the coming 8 months to develop that future, 20 year strategy.

(Refer to April Panui)

**Work Task 4: OPERATIONS:** *Continue to maintain our Administration, Management Operations, develop clear governance roles and build people capacity internally and external to the business. Identify external expertise and specialist roles.*

The work of our Office Administration / staff continues to be invaluable given the multiple roles and responsibilities that are required at any given time to progress through the post settlement process and the required work activities that come with post settlement legislation, and Iwi activities,

1. Zero Accounting System in Place.
2. Vehicle Policies - Implemented
3. Vodafone Contract Renewed x2 years
4. Staff contracts – Updated / Renewed
5. Office Upgrade pending, - Painting, Sliding Entrance doors, Air Conditioning Units.
6. Power Meter Upgrade – Independent of Te Rarawa
7. Administration Support Contracts (Funding) – Early Childhood Whakatipu A Nuku – Toka Tu Moana.
8. Te Hiku – Pioke Wananga – Muriwhenua Kapa Haka
9. E Tu Whanau. – Community and Festival branding.

#### **The NgaiTakoto Business Plan Te Ara Hapara 2013 - 2016**

The Te Ara Hapara Business Plan continues to remain as the foundational basis for driving our organisations operations goals in a planned, and structured way. A review of the Business Plan and it's objectives / timeframe's, clearly identifies that we are on track to achieving those work activities and tasks described within.

#### **Audit**

- A Financial audit of the period 2013 - 2015 is still currently being undertaken with our Accountants Sumpter Baughen of Whangarei and Inland Revenue.
- The complexities of transitioning from a negotiations entity, to a settlement structure, (PSGE) requires some work to make sure that the transition is flawless.

#### **Treaty Settlement Accounts Update: Accounts held with BNZ:**

##### **Period: November 2015 – April 2016**

- Total Term Deposits: \$4.5mil – Total Value after tax:
- Investment Portfolio: Invested \$8 mil – Total value after tax:
- Investment of \$2.4 Aupouri Forestry Rentals:

(Summary to date will be presented at the Board meeting)

## Financial Budget 2015 - 2016:

The cost of the remaining leg of this work has been approved at \$1.2mil given the complex legal and professional advice costs required to transition the settlement assets back into the NgaiTakoto PSGE structure. This budget also includes Operational and Governance cost as well as scholarships and distribution to members.

Complete the Settlement process through to completion, being;

1. Parliamentary Legislation – Asset Transfers
2. Te Runanga O NgaiTakoto (PSGE) – Mandated and Ratified

(Budget Summary to date will be presented at the Board meeting).

***Work Task 5: COMMUNICATIONS:** Continue to improve our Communications to effectively engage and inform our people so they are inclusive in our shared vision and ongoing development.*

## NgaiTakoto Communications Strategy

Our Communications Strategy remains in place to Inform, Educate and Include our members in the Runanga operations and business, in particular, key decision areas that require member feedback and participation.

We are still continuing to develop Relationships, Publications and Events that support and achieve the objectives above underpinned by a communication plan that means more regular communication updates, and member access to information.

## Website

Our website upgrade is continuing and further technology upgrades to enhance the system and make communication and information access more accessible, will be continued to be added over time.

To access the NgaiTakoto Website, visit: [www.ngaitakotoiwi.co.nz](http://www.ngaitakotoiwi.co.nz)

## Membership Database

This remains an ongoing process for gathering member registrations and identifying our membership numbers. We are currently building web registrations that allow members to update details online and communicate via online and social media methods;

Membership registration numbers are presently:

**Work Task 6: BENEFICIARIES/MARAE:** *Continue to increase our Marae beneficiary registrations, participation and decision-making. Develop individual Marae vision, project plans & budgets. Create a model that supports their growth and membership knowledge*

**NgaiTakoto Festival 2015 (Featured April Panui, 2016 attached)** On the 26<sup>th</sup> December 2015, NgaiTakoto celebrated its fourth year annual NgaiTakoto festival

(Budget Summary to date will be presented at the Board meeting).

### **Beneficiary Educational Scholarships:**

Te Runanga O NgaiTakoto offers 7 Core specific Board Scholarships and we still encourage all interested students to have a conversation with the team at the office around available scholarships.

Criteria does require applicants to complete study and report back to the Runanga, but again this is about developing capability and capacity of the iwi and staff are here to support this process. If your area of study falls outside the Tupuna scholarships, we still invite members to discuss opportunities with their whanau and staff. Scholarship paperwork is available from the Office or online through the NgaiTakoto website. [www.ngaitakotoiwi.co.nz](http://www.ngaitakotoiwi.co.nz) or contact [admin@ngaitakotoiwi.co.nz](mailto:admin@ngaitakotoiwi.co.nz), or 0508 TAKOTO.

### **NgaiTakoto Collective Membership Benefits Proposal**

The following proposed member's benefits are currently being scoped and explored and it is our intention (subject to budget affordability) to possibly being made available to our whanau registered with Te Runanga o NgaiTakoto, from July 2016.

These may include:

New Baby Kete – initial Start Up Support (Parents)

- \$\$ worth of new baby essentials from Baby Factory

Kohanga Start – New Entrance

- Branded NgaiTakoto back pack, stationary, and lunch box for our pre-schoolers,

Kura Pack – Stepping Up

- Off to school pack containing NgaiTakoto branded school bag, stationary, lunch box, raincoat and shoes for all tamariki starting off to school.

Kuia/Kaumatua Assistance

- Financial assistance/ subsidies for kaumatua and kuia who need glasses, hearing aids, or medical alerts.

Tangihanga Support – Reducing Costs.

- Grant to support Tangihanga for our registered NgaiTakoto whanau who return to our NgaiTakoto Marae. Grant contributes to 3-day Marae costs.

Other ideas include:

- Marae hapu / Annual Christmas Dinner.
- Drivers Licence – Reimbursements
- Children / Savings scheme (BNZ)
- Free Camping – Rarawa Beach – Tapotapota
- Discounted Accommodation – Waipapakauri Beach Park
- Business discounts
- Iwi Membership Card

Work is being done currently to explore these proposals and they will be reported on as they are progressed.

### **Sponsorships:**

No sponsorships have been given out for the period 2016. It was agreed that we would focus on our settlement priorities and reducing “outside expenditure” from the Runanga operations, our focus will be on NgaiTakoto interests, as a key priority.

Grants however may continue to be made to relevant NgaiTakoto projects where warranted, on a case-by-case basis.

*Work Task 7: ENVIRONMENTAL: Develop an environmental vision, strategy and works programme to support, protect and sustain our environmental assets, land and cultural environments.*

### **World Wetlands Day 2016** (Lake Ngatu)

This was completed at lake Ngatu and was enjoyed by all who attended, (refer to **Panui attachment**) for summary of the event.

### **Environmental Management Activities:**

Projects falling into requiring environmental management include:

- Dunes – Lakes Restoration Project
- Motutangi Drainage Project
- World Wetlands Day
- Kaimaumu Peat Extraction proposal
- Water Bore Monitoring – Sweetwater Farms
- Lake Ngatu – Restoration Project

This work will be ongoing and will require further support to Kaio to assist in managing these Environmental responsibilities more effectively.

## **FNDC- NgaiTakoto Lands of Significance:**

Te Runanga O NgaiTakoto had initiated discussions in the past years (2012) and provided information's to the Far North District Council about a number of properties of cultural significance to NgaiTakoto that are currently in council control such as reserves, domains, and parks. No real progress apart from a discussion with the council CEO has occurred to getting these matters sorted in 2016.

**Work Task 8: RELATIONSHIP ALLIANCES:** *Develop and strengthen the structure and working relationships with collective Iwi organisations, co governance arrangements and within the wider political, regulatory and social-economic environment.*

## **Sweetwater Farm: Landcorp, NgaiTakoto, and Te Rarawa Joint Venture Farming Proposal.**

As from last report progressing the Sweetwater / Landcorp Farms joint venture (Te Rarawa and NgaiTakoto) has resulted in us having a x3 way direct partnership agreement with Landcorp and Te Rarawa. Progress is continuing, with iwi having a number of discussions with Landcorp as to the future of the farm as a business, and it subsequent return to NgaiTakoto and Te Rarawa in December 2015.

Discussions are also continuing about the development of a red meat strategy (Beef / Sheep) to compliment the dairy platform that currently operates on the farm.

The future of the farms potential is enormous, however its been agreed that the future strategy of farming is only one aspect of an opportunity for NgaiTakoto, as the diversification of our land and business asset portfolio's and potential opportunities are quite diverse and we need to consider how we bring all of that into one business area and plan for NgaiTakoto.

Future Proofing the NgaiTakoto Iwi and its People and the 20/40 strategic plan is where the merging of those opportunities will occur.

*(Refer to April Panui attached)*

## **Mekerene Farm (Kaimaumu)**

At present the Mekerene block situated in the heart of the Kaimaumu / East Beach area provides us with potential future business opportunities.

Discussions over the period 2015 – 2016 are continuing to be had with various parties who are interested in the opportunities that the land could be used for, these include:

- Advocado's – King's Advocados.
- Honey, (Hive placement and Manuka planting) – Ian Broadhurst – Kings Advocado's



- Peat extraction (Resin / Wax), - John Cunningham Resin Wax Ltd

**Beehive placements** onto the land have been agreed to with Ian Broadhurst and he will also take responsibility and bear the costs of access / track clearing for hive placements with an agreed to rental for NgaiTakoto @\$55.00 per hive.

- Issues with hive placement on the block by Haines Honey Ltd have been resolved and they will be restricted to the Doc Conservation area only.
- Conversation to be had with DoC over the concession allocation, and its confusion to concession owners.

**Resin Wax Ltd** are still conducting soil sampling for testing in NZ and overseas re product quality and viability.

**MPI - Horticulture Project.** A potential opportunity for NgaiTakoto to lead out a NgaiTakoto / Te Hiku Horticulture strategy through the Honey / Avocado relationship with Ian Broadhurst and our desires for development of the land block.

An application for funding has been sought via MPI / TPK to link this NgaiTakoto initiative as a catalyst for developing the Te Hiku region. Interim feedback is, that MPI are willing to fund the development of a business case as well as the personnel for such a project. (Details not fully known or confirmed at this time).

#### 90 Mile Holiday Beach Park

The opportunity to purchase the park is completed. The intention is to allow the business to continue to operate in its current form, whilst we explore potential expansion and tourism business opportunities for the future. Work Task to-date:

- Insurance Assessment - Northland Valuers completed for AON Insurance
- Builders Report- Completed
- Maintenance programme to be developed as per builders report and scoping conversation with potential builders, and painters.

#### **The Te Hiku Iwi Development Trust (THIDT)**

Continues to make progress with the Te Hiku Social Accord, progressing in a number of projects the **Education / Safety and Respect** (Justice) and **Economic Development**,

Te Hiku Wellbeing report has been completed, analysed and will now form the basis of a key priorities strategic response action plan for Te Hiku Iwi, and the Crown for 2016.

### **Aupouri (Te Hiku) Forest.**

There are a number of tasks required in order to complete our obligation with the Crown for the forest's transfer. This work has commenced with the drafting of:

- Forestry Management Agreement between the x4 iwi.
- \$2.4mil of Crown Forest Rentals (NgaiTakoto share) banked with BNZ on date of transfer.
- Work is underway with other Te Hiku iwi to start this transition exercise, with two representatives for each iwi making up the membership of a working committee, who's role will be to progress in 2016, the finer business details of how the forest and the future of the forest will be managed.

### **Iwi / Maori Economic Development**

The bigger picture economic opportunities are ongoing and are continuing to be progressed within the Individual Local and Regional Iwi collective space, for developing and growing the Maori economy and building economic scale of our key primary industries and their potential within Northland, with a long term Maori strategic plan focus. Forestry – Taitokerau Maori Forest Collective, **projects in action.**

- Farming – Dairy / Red Meat ( Beef / Sheep) Collective, **project in action.**
- Farming / Forestry Training School Project (Northland College) **project in action.**
- Under-utilised land – Scoping reports identifying better land use opportunities.
- A national Iwi economic conversation will start in Wellington on the 26 May 2016 led out by Tainui – NgaiTahu.

### **Iwi Leaders: Te Kupenga O Te Hiku O Te Ika.**

Initially known as the Te Hiku Forum, the new group structure (Te Kupenga O Te Hiku O Te Ika) comprises the Chairperson, CEO, and Asset Managers of each of the Iwi who will meet on a regular basis to work towards building collaboration and better working / Business relationships between our respective Iwi.

Work to progress to a formally agreed arrangement of the structure and how it will operate is to be ratified by each Iwi, and then formally at the next Te Kupenga Hui on the 14<sup>th</sup> May 2016.

### **National Iwi Chairs Forum**

NgaiTakoto continues to be represented in this forum who meet on a quarterly basis to discuss matters of national importance to Iwi / Maori. Current national topics at this time still continue to be: Trade and Economic growth, Climate change, Water rights, Modernisation of CYFS.

***Rangitane Marsden, ONZM  
CEO, Te Runanga O NgaiTakoto***