



Minutes of Te Runanga O NgaiTakoto Board of Trustees Meeting Pioke House, Kaitaia, Friday 22 May 2015, 2pm

Attendees:

Wallace Rivers (Chairman), Trudy Brown-Patuwairua, Mangu Awarau, Jasmine Marino, Robert Tamati, Cyril Cook, Dion Hobson, Rangitane Marsden (CEO), Lau'rell Pratt

Guests: Paul White, Wendy Henwood, Mereraina Piripi

Karakia: Dion Hobson

Mihi: Mangu Awarau

Meeting commenced: 2:10pm

(Chairman running late, commence meeting with visitors):

Meeting commenced with guests Paul White, Wendy Henwood, and Mereraina Piripi in attendance to discuss the review of the Te Hiku Development Trust.

(THIDT) Is it relevant? \$800,000 of settlement money set aside to participate in the Te Hiku Accord. Paul White is leading review of the Te Hiku Iwi Development Trust to see if it is effective, and meets the needs and goals, and the role's, for the Trust moving forward.

Paul White is working alongside TPK and a challenge for a THIDT review from Ngati Kuri has bought him into this role and a review of the Trust has been instigated.

Wendy Henwood is here to discuss the Analysis of the Te Hiku Wellbeing Report and its relevance in setting future direction for the Te Hiku Development Trust (THDT) and the priorities that fall out of the Wellbeing Report.

Paul White said he was here to discuss with the Governance of the Iwi partners in the Trust and seek their views and thoughts on the effectiveness and future role of Te Hiku Development Trust.

Paul White talked to the number of entities in the change space, in Te Hiku

- **Te Hiku Social Accord** – High level working relationship with government agencies as Crown partner
- **Te Hiku Development Trust** – Te Aupouri, Te Rarawa, NgaiTakoto invested \$800K each as part of settlement fund to collaborate and input Iwi governance through the Social Accord mechanism
- **Te Kupenga** - Iwi Leaders, CEO's and Technicians forum
- **Make it Happen Te Hiku** – Community Governance Group born out of Minister of Social Development (then Paula Bennett) to deliver some identifiable community objectives

Rangitane supports the review of the Trust and questioned the capability and capacity of the Trust – have we got the right people on it, should it be more of an engine room to make things happen?

Paul White has developed a Terms of Reference for the review with Tui Marsh (TPK) and had it peer reviewed by Tui Marsh. He has interviewed about 20 people so far and everyone is asking similar questions around:

- Who sits on trust?
- Is it working in a formal capacity? - what is the strategic plan, annual plan, budget, and the resolutions passed.
- Do we have the right representation?
- When the Iwi reps change the process slows down as new reps come up to speed, and this can delay progress.
- Why do we call it Te Hiku Development Trust? How does it link economic development into Te Hiku wellbeing?
- How does it work with the other entities?

Paul White is to prepare a report and bring that back to the Development Trust and their respective iwi governance.

Rangitane mentioned the connect to 'development' in the title is economic development, it was about Te Hiku iwi working together and in collaboration for tangible economic results and opportunities for our people out of the settlement process. The Trust is about how Iwi work together; historical stories of trade and our ability to sustain ourselves in our space. This is unique to us as Maori, we don't need to convince others. Our economy of scale will bring others in, we just need to be bedding down our relationships and strategies into one goal with a number of objectives.

Wendy then talked us through her role with the Te Hiku Wellbeing Report. This is the first project that came out of the Te Hiku Development Trust and she and Mereaina are working on the Analysis of that report to create a plan, using the Better Business Case Model to affect change; solutions – iwi lead, iwi designed.

Te Hiku Wellbeing Report was basically a collation of the information already currently available from government and industry sources, but pulled together as a reference to specific Maori statistics and indicators of wellbeing in Te Hiku.

We are now developing a Blueprint from that wellbeing report:

- A high level case for Policy change, and
- Initiatives that deliver on that.

3:15pm Guests depart. Chairman arrives.

Te Runanga O NgaiTakoto Board Meeting Commences:

Mangu welcomes Dion Hobson and Cyril Cook to the Board.

Dion Hobson Mihi, - we want to move forward. I'm here to take information back to the Te Paa A Parore members, and the Marae.

Cyril Cook Mihi – Harriett Cook is my mother. I too am here to represent the beneficiaries of Wharemaru Marae and to achieve the goals outlined.

Malcolm welcomes Dion and Cyril to the Board. Expresses gratitude and congratulations to the the Waimanoni opening and the positive feedback and interactions it has generated on Facebook and social media, and that would not have been achieved without the support and investment of the

Runanga into that space. It is a positive result and has sparked interest from many of our people in Australia to want to come home this summer for the 2015-2016 NgaiTakoto Festival and check out the completed Marae.

Minutes of the 27th February 2015:

No matters arising from Minutes of previous February Board Meeting.

Resolution

Receive the Minutes of the last Te Runanga o NgaiTakoto Board meeting, 27th February 2015 as circulated with the board papers. Accept the Minutes

CEO Report

Meeting progressed with the review of The CEO Report that was circulated to the board prior to meeting. The purpose of the report is an update to the Board as to progress completed since our last board meeting and to highlight the need for Board approval/consideration of any tasks to action. Rangitane is committed to completing and circulating the CEO Report bi-monthly, two weeks before each TRONT Board meeting.

(This months Board agenda (and subsequent Minutes) build on each of the CEO Report items, and these minute items do not need to be repeated verbatim, but simply add any additional comments or actions resulting from Board discussion of the Report).

The CEO Report along with Minutes of our TRONT Board meetings is available online for our members to access directly www.ngaitakotoiwi.co.nz. It is our TRONT Board members' role is to also disseminate copies of this information to the Marae. If Administration can please be advised of Marae meeting dates we can be sure to get copies printed for the Board Trustees. If Marae have requests for further information or meetings we have a process, they cannot just demand them of the board members, but need to write formally to the Runanga formally outlining their topics for discussion and invite the CEO or Board to attend their meetings.

1.0 Crown:

The second reading of the Te Hiku Settlement Bill is scheduled for June-July. There was discussion around the table that we should go to the third reading. Rangitane affirmed that's where we need to be preparing ourselves for and that the Board should attend that reading (not the 2nd reading), along with some reps from Australia and some of our people and youth.

2.0 PSGE:

2.1 PSGE Roadshows:

General discussion and feedback from the PSGE roadshows was that the meetings were very well received. Cyril reminded the Board that we need to listen and take a less 'aggressive' tact on some of the issues and 'hear them out.' Trudy mentioned that there is an effort by Board trustees to try and capture the discussion at the marae level before the member hui, but unfortunately some of the

disturbance is strategic on their part (marae) to disrupt the roadshow meetings. We've been having this conversation for 2-3 years, and they are not listening.

Rangitane, we need to remember the roadshows are for all NgaiTakoto members and allowing them to participate rather than continue to be bullied by a small group who turn up with their own agenda's in mind and who deliberately use our hui to create confusion and disruption.

People stopped coming to the 'bun fights' in previous hui so there is a strategy to the methods of our communication and we need to progress positively, and sternly, in facilitating those roadshows, so the hui can proceed. Those that are there to disrupt need to have their own hui if they seek genuine answers to their concerns, and the CEO is happy to attend those meetings where it can be taken back to the Marae for a discussion.

The Auckland hui was better than Kaitaia and moving forward hui should get better:

- More and more new people want to attend the hui,
- The members are supportive, young people are engaged,
- The Members can see us making progress.

We cannot allow those individuals to discredit the Runanga or CEO in public. Rangitane agreed to 'bite my tongue' and use 'points of diplomacy,' but untruths and purposeful intents to discredit the work we are doing will not go unchallenged in the roadshows or any hui. There is always respect for each other at the end of the hui, but we need to continue with our strategy of communication and transparency to ensure the messages are delivered.

Brett Bell-Booth was recognised by being an asset to the hui, in adding credibility and transparency in the work of the financial investments to date.

Malcolm and Rangitane to discuss further the dates and make up of the future Australian roadshows.

2.2 Charitable Trust Deed

The report considers the potential of Marae representation in that Charitable Trust space, Is that a place for marae representation? Or do we find an alternative that ensure the interests of the beneficiaries remains at the forefront of the work we do.?

It's again about building the capacity and capability of the overall structure. We've had a good look at what might work and the "Framework For Change" is about creating a discussion, and ultimately protecting beneficiary interests, in the settlement process.

2.3 Commercial Entity

This entity is being established for the purposes of managing our settlement assets and is now working in transition of our assets from where they are now (with crown) into our NgaiTakoto space.

We have invited temporary representatives to help with that transition and setting up the commercial entity that will manage those assets

It's future role will also be about mentoring the 'governance space' to grow the skillsets required in the Governance / Commercial entity. Tasked to Vision, Protect, and Grow the assets with a relevant NgaiTakoto approach.

The commercial entity will develop the necessary policies/documents/agreements/contracts etc back for consideration and at a future point have a meeting with the Board. Their key role is to

maintain a professional distance, and provide professional objectivity. They are advisors to but the Board will make the ultimate strategic direction decisions.

Appointments to the Commercial Entity made as outlined in the CEO / Management report.

In July-August we will have some feedback from them as to Commercial entity management agreement and the Investment policy/strategy.

4.0 Operations

4.1 2015 Budget

2015-2016 Budget to be circulated to TRONT Board in June for approval commencing new financial year, July 01. Previous 2014-2015 spend budgeted at \$900,000. Any carry over to be invested in 2015 financial year.

4.2 Financial Audit

We are tracking back historic GST claims that we are eligible for. Audit Report as soon as possible and the implementation of ZERO accounting software. Sumpter Baugher are establishing our accounting systems (ZERO) across the whole structure (PSGE entities: Commercial, Charitable, Governance), so we are taking the quality time to get it right.

4.3 Administration/Communication Position

Malcolm congratulated CEO and staff on how much we are doing ourselves, and that the merging of Admin, Communication and Finance roles has meant we have saved FTE. Rangitane noted Awhi stepping up to a bigger role and Drew doing really well.

4.4 Due Diligence on the Beach Park opportunity

Discussions have been tabled via email about the opportunity to purchase the Beach park at Waipapakauri Ramp. NgaiTakoto own 20 acres in front of the Beach Park and the idea was to expand the park into this space and access directly to the beach. Fee simple title, 30 + staff on shifts in its high point, restaurant, 90 mile Beach fishing Competition, etc but would need some dollars to invest in doing it up. Park on the market for 1.1M plus \$280 for the current lease. Consider this opportunity to leverage of the space and the Te Hiku Tourism strategy. Do we want to be in that space or not? Events, Activities, Tourism, who do we partner with?

Ability to leverage of our commercial and cultural assets in the strategy – Farming, Fishing, Peat Mining/Kauri, Honey Horticulture; how does Tourism fit in?

Resolution

Te Runanga o NgaiTakoto Board approves the CEO to proceed with Due Diligence process on the Beach Park opportunity with the appropriate team and in conjunction with our commercial entity representatives.

Moved: Trudy Brown-Patuwairua

Seconded: Cyril Cook

5.0 Communications

Update per CEO Report, Administration support to Trustees to deliver information to the Marae, plus four Panui direct to members each year, annual management report and website.

Members are reminded to register with the office, and or keep records updated at the office. Updates can also be done online via the IWI connect database and Drew can search online to see if members are registered. Easy for members to call 0508TAKOTO if they need to update anything.

63 & 6.4 Beneficiaries/Marae

Two motions passed as outlined in the Board agenda papers in support of specific Marae projects put to the Board for approval;

Resolution

*Te Runanga o NgaiTakoto Board approve a budget of \$35,000 been allocated to **Wharemaru** to proceed with the plans, building and renovation of their existing whare, as initial steps to progressing their Marae.*

Moved: Dion Hobson

Seconded: Trudy Brown-Patuwairua

And the;

Resolution

*Te Runanga o NgaiTakoto Board formally approve the budget of \$36,000 as outlined by the **Waimanoni Marae Opening Committee** for the landscape and official opening costs of the event scheduled*

Moved: Jasmine Marino

Seconded: Robert Tamati

Good discussion as to progress on the Marae front, with Cyril Cook leading the korero about the renovations and build of the Wharemaru Marae which is seen by the board as important that Wharemaru can start operating in some capacity; and Trudy Brown talking to the Waimanoni Marae opening as a positive step forward.

The Waimanoni project was a good process for the Marae to work through as far as budgeting and plans for the opening. The special Marae Opening Committee did a great job in just six weeks, in completing Phase 1: Opening (Phase 2: Completion still to go). The committee disbanded at last night's Marae meeting (21May) and in retrospect the process can be improved, it was great to see some younger members/leadership stepping up. Robert talked of the positive relationships built, progress seen and whanau engaged. Malcolm mentioned the great feedback in Australia and in social media as to the success of the opening and the inspiration for whanau to come home this summer (to 2015 Festival) and see the Marae. Congratulations all involved and thanks to the TRONT Board for committing the funds.

6.4 Scholarships

Scholarships are paid direct to the provider and under the criteria that has been agreed to. The Runanga administration is double checking the accuracy and entitlement of all applications and confirming course attendance. This is not a bank and the criteria will be adhered to. \$35,000 out of the board distribution for scholarships, and we are committed to been fair in that process. There are

also amendments to the type of study/qualification, acknowledging that different courses require different student and financial commitment, for example Certificate vs a Degree. Applications are available online or through the office.

6.5 Australia

Malcolm gave verbal update on progress in Australia. We have a state meeting coming up this week, but things have slowed a little in Australia to keep in step with what is happening in New Zealand. We sent a couple of representatives back to the Marae opening and they had a great time and will look to encourage more this summer. We are happy to know when is a good time for Rangitane to come to Sydney to sit with our delegates and update as to the progress and the Framework for change roadshows.

Rangitane recommended that Australia put their energy now into maintaining communications, and continuing to connect with whanau and developing what they are going to distribute their funds towards. It was clarified that the money still requires reporting on, to the Runanga, but future discussions need to be had about building capacity and capability around finances into a longer term plan for Australian beneficiaries.

It concluded with Rangitane and Malcolm going to work out a time when to visit.

7.0 Environmental

As per the CEO Report a brief update as to the Environmental role and capacity at the Runanga with Kaio back to two days with us, and 3 days at DOC. We are working on a DOC/Iwi lead on all activities and are drafting an environmental plan that makes recommendations to policies, procedures and the engagement in our NgaiTakoto space, including:

- Other Iwi
- Local Government
- DOC
- Other stakeholders

Te Rarawa are in our Forestry, Fishing, Farming environmental space. We still need to be clear on the mana whenua space and ultimately maintain a position that protects NgaiTakoto's interests.

Tane Hikoi is growing in strength and the programme is getting developed for future Hikoi for NgaiTakoto youth and other mana whenua iwi. X3 further trips are planned for this year to complete this project.

8.1-8.6 Partnership Alliances

CEO Report details progress in this work task, with Rangitane talking to the regional economic strategy He Tangata, He Whenua, He Oranga and NgaiTakoto's role/opportunity within that.

Northland is a pilot project to the removal of barriers – within the government space – all Ministers are working together - and connect to, and coordinated activity – creating a platform for economic development and economies of scale: Infrastructure, Investment in in the areas of: Forestry, Farming, Fisheries, Horticulture, Tourism.

Hokianga-Kaitaia-Cape been connected into a tourism strategy there, and why the beach park has potential within that for NgaiTakoto. Also work with Education / Stat Oil on the skillsets required around the Petroleum industry and linking the education strategy with MOE / NorthTec and Universities across the region as a part of that economic strategy.

A lot is happening in this regional economic space and we need to grow into and position ourselves in those spaces.

Meeting concluded at 5:55pm