



Minutes of Te Runanga O NgaiTakoto Board of Trustees Meeting Pioke House, Kaitaia, Friday 10th October 2014, 1pm

Attendees:

Wallace Rivers (Chairman), Mangu Awarau, Dale Mehana, Jasmine Marino, Robert Tamati, Trudy Brown-Patuwairua (arrived 5pm), Malcolm Karipa (conference call Australia), Rangitane Marsden (CEO), Kaio Hooper, Lau'rell Pratt.

Guests: Hemi Toia, Hugh Karena

Mihi: Mangu Awarau

Karakia: Mangu Awarau

Meeting commenced: 2:00pm

Chairman opens meeting and welcomes Malcolm Karipa (phone call in Australia).

0.0 Previous Minutes:

Receive the Minutes from the previous Te Runanga o NgaiTakoto Board meeting, 14th August 2014. Motion to accept these Minutes as acceptable and correct record of meeting.

Moved: Robert Tamati

Seconded: Dale Mehana

0.1 Matters Arising:

As a board we have also had email discussions on a number of items that needed action over this past two months, we would like to formally minute that the Board has also agreed the following:

0.2 Motion passed through emails regarding the 50K (x2 years worth) of educational grant Te Rangi Aniwanuiwa, per their proposal and the paper on such to the Board for after school programme.

0.3 Motion passed to transfer the 100K to NgaiTakoto Australia Trust per the paper outlining their annual plan and emails to the Board.

0.4 As determined at the last board meeting, CEO sent the mana whenua letter to Te Rarawa. Te Rarawa has replied that they have received our correspondence and they acknowledge that letter from us. The issue of Te Make and the Mana Whenua process is to be discussed with their Executive Committee. Waiting for response – work in progress.

Agenda Item 1.1 CROWN - Legislation Update (verbal)

The indication is legislation won't be passed until mid-late next year (2015). It's around getting it right – 1 legislation that unfolds into 5 settlements (4 confirmed and legislations to Ngati Kahu allowed to remain open). On Account and Settlement Payments have been dropped to each of the Iwi and this sits with the BNZ bank for NgaiTakoto.

Physical Assets such as Properties, Land etc can't transfer until Legislation is completed. Robert Tamati raised concerns regarding the issues of the delay impacting on business. Positive outcome is a National government return to power. Rangitane maintains the greater the delay the better in order to be more prepared, we are progressing while other tribes are on hold whilst the settlements are finalised. We are continuing to design our future structures for management of the assets, and being proactive to making things happen.

Agenda Item 2.1 PSGE - Te Runanga o NgaiTakoto Draft Distribution Policy Framework

Discussion around the framework for the Distribution and Investment policy. We need to know we can afford a **Distribution** policy. We need to progress the PSGE work and the components that go with that and what is viable, and not viable. Currently we have a Board, Charitable Trust, what remains to be designed, is the Commercial Entity.

Other opportunities: commercial rentals, Forestry, return money, Sweetwater Farm etc. We have quantum money in the bank, but no actual income returns yet apart from interest earned. We are working around operating off the interest in the meantime but it means we need a Distribution and Investment policy for the future long term.

Wallace Rivers: With our cash assets we have, could we do anymore with them? Could we have agreed to the conservative investment portfolio, but put more funds into other investment opportunities?

Rangitane Marsden: Valid statement, however is financial investments our priority? Or developing the PSGE? We had two specific tasks supported at ratification; 1. Keeping the Assets Safe, and 2. Developing a PSGE. It's a risk if we as a Governance body start to dabble into the investment space with settlement funds. It is not our place to make such calls but the task of our proposed Commercial Entity. The Investment strategy sets out an investment framework with a review in 2017, which is designed to protect that core settlement financial asset. Risk adverse, yes, but financially safe, allowing us to run the organisation and progress with the PSGE.

Our priority role is to **Develop** a PSGE. **Protection** of our land. **Distributions** to our beneficiaries and be sustainable– as a long-term strategy.

This interim period is about developing things that are unique to NgaiTakoto and to develop what is right for us. We've identified the model. We now need to have a challenging discussion about governance and representation. We need to look at options for Distribution and Investment and how that all comes together in a planned way.

Wallace Awarau: The perception from outside this board is that inactivity is a risk.

Mangu Awarau: Risk of the funds not coming in, we are prejudiced by the Crown as we wait for their legislation sign off.

Wallace Rivers: The Crown will be maximising the interest in the funds.

Rangitane Marsden: lets not get too focused on what to do with the money, it's in the bank. Our PSGE Discussion Document starts the discussion for organisational change. It takes into account

the Commercial, Charitable and Governance. Representation – members, marae, iwi. Governance is registered as a Maori authority. Charitable Trust – Distributions. Commercial Entity – Investments, \$, Asset Management, Lands, Commercial.

We develop it as we go. We just get on with the Governance and Charitable Trust stuff. And we focus over time on the Commercial Entity and the Management Agreement between the Entity and the PSGE (Governance).

Ideas for people to be on the commercial entity: Craig Wells (Ngati Kuri - Sumpter Baughen), Mark Marino (Australia), Sam Johnson (Farmer - BNZ), Hugh Karena (Social Accord connect) + a 5th neutral position between the Board PSGE and the Commercial Entity.

Dale Mehana: Do we design it first or do we do it with them?

Answer: We identify the commercial first – asset base – Money, Land Use (Farming and forestry/operations and finance), understand fully what we have and its worth and potential future opportunities.

Malcom Karipa: What would be the amount the commercial arm will be dealing with?

Answer: estimated around \$40M in asset values and cash. 1. Using the money, 2. Asset base. 3. Distribution

Agenda Item 2.2/3 - Te Runanga O NgaiTakoto draft Criteria for Marae Participation & Governance. PSGE Discussion Document /Roadshows

This is the draft “Framework For Change” PSGE Discussion document that will be mailed to members in November. We want our people socialised in the fact that ‘Change is required’ and that they are part of the process and the decisions required to make change.

Marae Participations and Trustees need to change and improve on our behavior. Communications strategy helps support and encourages the participation of our people.

This is a discussion around fairness, eligibility, and participation in the new structure. We need to bring more members in our plans and vision – how can we move forward?

Board trustees need to be leading this out and open the discussion in the Framework for Change document.

Agenda Item 3.1 - Youth Hui Report

Where do we want to be in that next twenty years? Thought provoking around Succession Planning/Future Leadership. Where do they (our Rangatahi) see themselves in the future? This was the first youth initiative that saw three focused hui across Kaitaia, Whangarei and Auckland. It was a message that NgaiTakoto are taking this seriously and as entitled members our youth have the ability to progress forward. \$3,000 is a small budget to start and support these hui. Moving forward we need to develop a bigger budget and platform. Build their confidence to be able to participate, lets just start with having an inclusive conversation with our youth, lets start the preparation. What sort of real budget do we set aside for this youth aspect?

Agenda Item 8.1 Te Hiku Social Accord Update, Hugh Karena, (arrived at 4pm, so moved agenda item up)

Hugh Karena, Mihi for Te Hiku O Te Ika. Our last Trust meeting we were mindful that we wanted to engage more closely with the iwi within the development trust. Annual rotation process for the Chair over the period November/December. NgaiTakoto representative on the Social Accord. The Accord is about our People.

How do we improve the lives of our people? How do we work with the Crown to change what they are doing? Rangitane, Robert and Hugh working with iwi on the 7 areas of wellbeing in Te Hiku.

Te Hiku Wellbeing Report is an evidence-based picture of what Te Hiku is like. Pull together the statistics and data to put into a report and then report back to the Crown. It's taken two years:

- 1) Get our act together
- 2) Data to line up with the 7 areas of wellbeing
- 3) Pulled the data into a report. (Data to Knowledge)

We have two analysts for Te Hiku – Scott Baldwyn, and Wendy Henwood who is a researcher to work along side us, and working with us. These are the facts and figures, this is what it means to us. Meet with Trustees wananga at REAP, Saturday 15th November to talk through the report together. Report will come out 2-3 weeks before.

\$800,000 per Iwi x 3 as part of the Settlement Agreement for the set up of the committee and the running of the committee.

This is what the Iwi wants; we want you to focus on this, this and this. Taking current government spend across the ministries – Health, MSD, Education. Their current funding, Funding through organisations, through iwi services and other service providers and ensuring they are delivering to the table. Setting the priorities and accountability and spending. The funding to meet the needs of our people up here, not be directed from wellington. Also we want to look at local providers working together. Iwi needs the information and be able to work together.

Consider the idea of Shared Services across the Iwi – finances, administration,

NgaiTakoto is expected to Chair the December meeting for the next 12 months. Rangitane has asked Hugh to continue to the Chair the meeting as the NgaiTakoto rep for ongoing consistency and information purposes as Rangitane is busy with other forum responsibilities. Hugh is NgaiTakoto on his mother's side.

Resolution:

Te Runanga o NgaiTakoto endorse Hugh Karena as being the future Chair of the Te Hiku Iwi Development Trust and as the NgaiTakoto representative.

Motion: Jasmine Marino

Second: Dale Mehana

Hugh: Everything I sign comes with a signature for NgaiTakoto and Aupouri and Te Rarawa, and Ngati Kuri, we are all working together.

Hugh departs at 4:18pm.

Agenda Item 4.1 Te Runanga O NgaiTakoto Financials, 30 September 2014

Variations for July:

Variations accepted and approved on email.

Variations for August:

People invoicing us on time (including staff). Falling into a monthly payment scheme. Sumpter Baugher getting GST start dates and time to claim back in that space as we have transferred from the Research Unit Trust to a Runanga. Need to pull down our last financial audit for the accountant to establish a new report period.

Agenda Item 4.2 Annual Audits

Audit 2013-2014: Exact start point with respect to GST

Balance the year. Who will do the Audits? It has been proposed that BDO Spicer's in Kerikeri will do the audit in preparation with Sumpter Baugher. (Accountant), BDO is to remain a professional distance from the Fisheries group Nga Taonga O NgaiTakoto as their auditors as well.

Agenda Item 5.1 Te Runanga O NgaiTakoto draft Communications Strategy 2014-2016

Paper enclosed outlines the updated Te Runanga o NgaiTakoto Communications Strategy. This outlines the three objectives for the communications strategy, and the Communications Channels, Frequency and Responsibilities.

1. Entity
2. Identity
3. Opportunity

A communication plan is also included as a draft for the next three years activities. Key being bi-monthly Board meetings (and minutes available to members on our website), quarterly Panui, and a focus on separate PSGE communications and Roadshows. It also builds on and incorporates key event in the NgaiTakoto calendar such as World Wetlands Day event at Lake Ngatu, NgaiTakoto Festival and website and social media engagement.

The Boards role is primarily of direct communications to our members and the Runanga is to provide the tools and mediums to help Comm's do that. We have made a focused effort to update the website by the end of October and this will be a source of all relevant communications materials and documents. Board members are also provided today with a folder to keep this relevant information in one place. Please bring to each Board meeting and we will update content.

Agenda Item 6.1 NgaiTakoto Festival Paper & Project Plan

Detailed paper enclosed overviewing Festival marketing, registrations, and Programme. Missy and Awhi have done a great job to pull the event together and have managed to save a considerable % of the proposed total cost by doing it in house. Registrations are open to the 5th December so please encourage your whanau and members to register for the festival. Last year we had almost 300 take part in the three-day programme and this year we are hoping for the same in what is the biggest highlight in the NgaiTakoto calendar to celebrate the iwi.

Agenda Item 8.1 Te Make Farming discussion with Hemi Toia, Te Rarawa (arrived 5pm)

Hemi Toia, attended our Board meeting for the Te Rarawa commercial entity and gave us an overview of the farming joint venture with Sweetwater's and the potential commercial interest, and risks associated with our request to determine ownership through a mana whenua process of the Te Make portion of the farm. Hemi indicated that he was representing Te Rarawa commercial interests only and had no authority, no expertise and no influence to talk about mana whenua.

Hemi Toia: Settlement is a Transformative process to drive change for our whanau and wider iwi. Sweetwater Farming Complex discussions ensued. Hemi presented a slideshow. Sweetwater JV \$50 million. Collaborating - Economically. Collaboration talked about a lot, but not practiced.

Land & Buildings – Te Rarawa and NgaiTakoto (milking sheds 1 each, 1 shared). Cows, Shares, Machinery – Landcorp. Lets look at our Iwi Aspirations:

- Growing the Te Hiku economy
- Improving returns off land
- Creating career opportunities for Maori
- Iwi Economic Collaboration
- Strategic Land acquisition and utilization
- Increase dairy milking platform
- 2,700 cows to 5,000 cows + over next 3-5years.
- Production from 1,00,000kgms to 2,000,000kgms
- Intergenerational successful dairy farms

Any issues with these as Iwi Aspirations?

Hemi Toia: What would going alone for NgaiTakoto on Sweetwater mean/look like? Challenges? Risks? Benefits?

Hemi Toia: Have NgaiTakoto had a discussion about this? When is the time? Shall we do that now? When we did the settlement we left time and scope to discuss it. When is it going to happen, and if it doesn't there are implications that we need to discuss. From the NgaiTakoto board perspective do we need to think about this today?

Rangitane Marsden: Mana Whenua is a concern for NgaiTakoto beneficiaries.

Hemi Toia: explained from his personal experience he felt that the mana whenua derailed that agreement that was progressing well. Representatives entered into good faith agreements and negotiate on behalf of the JV.

Hemi Toia: Can we continue them? Can we progress the relationships the JV at the same time of the Mana Whenua process? How can we move forward together with Landcorp on the Sweetwater Complex?

5 year agreement with Landcorp goes quickly how can we progress this? I'm optimistic that we can do this together.

Rangitane Marsden: This is a discussion that NgaiTakoto needs to have on its own given our concerns that the protection of our NgaiTakoto is paramount to us as opposed to commercial opportunities in a hurry. We will discuss this and get back to you.

Hemi departed the meeting at this point to allow for further discussions..

Rangitane Marsden: Discussions on the Te Rarawa proposal about "economic relationships" and "working together", everyone is asking NgaiTakoto for the solutions but never initiating their own to recognising and supporting ours. Our historical loss of lands occurred through Te Rarawa in the sales to the crown of the 1800's. Te Rarawa still refuses to recognise the rohe of NgaiTakoto and our lands in that space and that is why we have sought to implement a mana whenua process after waiting some 5 years as previously agreed, to sort this. If we don't sort out the ownership of our

rohe and lands now, then those lands get assumed as belonging to Te Rarawa, (when they don't) and we lose them in the hive of "commercial activity".

This is about our NgaiTakoto people and our NgaiTakoto land, not about the money. We shared the Sweetwater block farm 2 with Te Rarawa after having given them farm 1 as well. This settlement evolved because NgaiTakoto was willing to share in order to progress us all forward to settlement but we never conceded anything that was relevant to us. The farm is just a start of our concerns – then there is the commercial forestry matters over which Te Rarawa are claiming those NgaiTakoto forest lands and then the commercial Te Rarawa fishing claim that extend over our rohe to Hukatere. Where does their greed end? The whale standing is a classic example of how they Te Rarawa, still attempt to claim over our NgaiTakoto rohe.

Maps at councils, in DOC, all show Te Rarawa through to Huketere?. The new contemporary boundary has been set at lone pine the southern Border of the Te Make map. Dairy Unit 2 is the heart of Te Make, and Te Make is NgaiTakoto. So it's non negotiable it return to us.

Accountants says the return on the investment through the JV with Te Rarawa is pretty minimal, Craig Sumpter Baugher commented on this. We need to think of how we can we have partnership directly with Landcorp for NgaiTakoto.

If we are not careful we will be economically obliterated here by Te Rarawa, there is a risk to enter into a business venture without resolving the land (mana whenua) issues. Mangu Awarau agrees with Rangitane - Rangitane has a good relationship with Landcorp. We should go directly with Landcorp as our business partner, and Te Rarawa can do the same as well for themselves.

Resolution:

Te Runanga o NgaiTakoto agrees that Rangitane Marsden engages with Landcorp on behalf of NgaiTakoto. We will advance the Farm JV relationship forward in that way whilst continuing to seek a Mana Whenua process with Te Rarawa.

Moved: Dale Mehana

Seconded: Mangu Awarau

Agenda Item 7.1 Letter from CEO FNDC re NgaiTakoto Lands of Significance

Rangitane Marsden: Letter of response form Colin Dale, Far North District Council was to acknowledge our letter and subsequent meeting with him to discuss identified parks, reserves and lands that are of cultural significance to NgaiTakoto. This was the start of the conversation and a negotiation about the return of these lands to iwi ownership.

Agenda Item 7.2 Environmental Update (Kaio Hooper)

7.2 Environmental Framework

Northland Regional Council RPS they need to come to us to engage with us properly. Our lakes are not only rare in Te Hiku, or NZ, and the world. Seeing it as a setting precedence for how DOC can work in partnership with Iwi. Monitoring the farm, signs to put up in the lakes and the river and land block. Councils have a way to go to engage effectively. Korowai agreement will tackle much of this bigger picture stuff, including setting the standard for how to effectively work with iwi in the environmental space.

Tane Hikoi – Leadership growth for NgaiTakoto. (12 people, vehicles and a plan). 7,8,9 November will be the first. Kaio talked through his leadership Hikoi route and programme for the first of three Hikoi over three separate weekends across the whole rohe. He is developing a booklet a journal of their Hikoi and an information and resource pack to continue the learning from. He is working in conjunction with Benjamin Marsden who is organising attendance from the mid north area.

Agenda Item 8.2 Kaumaumau (Mekerene) Land Purchase Summary (Report tabled)

Rangitane Marsden: It is official the land Mekerene is back in NgaiTakoto ownership. Invitation extended to the Mekerene whenua whakamoemiti on Sat 18th October on site.

Valuations 1.6M and 2.3M, we paid 2.4M to purchase the land. 1.5M from the Crown for cultural redress, so 900K comes from Iwi funds. Rational around the purchase as we all know is:

- 1) This was our only opportunity to get it back
- 2) It is one of the most significant sites in NgaiTakoto, and the one that spearheaded the claims
- 3) The Commercial opportunities on the land are significant,
 - a) Extracting the Peat, processing the resin and wax - Partnership with NgaiTakoto in that space. (Kauri logging will flatten out a lot of the land)
 - b) Potential for honey operation
 - c) AgFirst re a Beef and Sheep operation on the land
 - d) Native Forest Trust showing an interest into that space, (subject to conditions)
 - e) Plus an opportunity to partner with DOC on our own business initiatives.
 - f) Also some Kauri logging option potential.

GST Tender application is complete. Conveyance group in Auckland will work with the bank on the title transfer, and complete the balance of payment. Per report

General Business:

Historical Payments:

Rangitane Marsden: We have paid out some entitlements from the Cultural Redress Fund as entitled family members have put in requests for support such as Trade Tools and Training, but rather than deal with case by case, CEO would like to progress this Cultural Fund payment plan to the families that initiated and gave so much of their personal time to the initial claims work. Doing the work 2009 onwards was always paid for the work that was done, but when the claims started in 1986, and from that date to 2009, the claims work was unpaid.

Rangitane to prepare information report to the Board with the \$300,000 allocated on a pro-rata basis to each of the families that did the work and how the total funds will be allocated. This is an official acknowledgment of their work through the board and a one-off payment for their contribution to NgaiTakoto.

A letter and explanation will be sent to each of the whanau and the payments will be discussed and agreed too first with the families involved. The families have been made aware of the intentions for the historical account payments and this intended action was supported by beneficiaries as discussed throughout the ratification process.

This is separate to our NgaiTakoto Tupuna Scholarship Allocation, and those opportunities will remain accessible to all NgaiTakoto whanau who meet the Scholarship criteria and obligations.

Kauri Log Extraction:

Rangitane Marsden: We will not be continuing our Kauri Logging Extraction Trial with NZFL/Kiwi International Ltd. We requested that NgaiTakoto be more involved in the business end and throughout the process to learn the whole of business aspects. One criteria was that we wanted a NgaiTakoto staff member to be involved in all aspects of learning the operation. Which wasn't acceptable to Matt Tanui and if so, the person was to be paid by the Runanga. We required a volume agreement x number of meters, and they wanted a longer 3 year contract term.

It wasn't acceptable that the ongoing promises of building a business relationship weren't progressing as agreed and the evidence supported that NgaiTakoto would be better of developing the kauri business potential on its own, and or with partners who were like minded to iwi development. The future business should be on our terms. Prefer to look at working potential with a group in Kawakawa to up skill ourselves and potentially work together to take this forward.

Management will work through the process of winding up and sorting out the completion of the contract.

Meeting closed: 7:22pm

Next Meeting Scheduled: Friday 12th December, 1pm

NgaiTakoto