



Minutes of Te Runanga O NgaiTakoto Board of Trustees Meeting Pioke House, Kaitaia, Friday 12th December 2014, 1:30pm

Attendees:

Wallace Rivers (Chairman), Dale Mehana, Jasmine Marino, Trudy Brown-Patuwairua, Malcolm Karipa (conference call Australia), Rangitane Marsden (CEO), Lau'rell Pratt.

Apologies:

Robert Tamati

Guests:

Hone Harawira
Cyril Cook (Wharemaru)

Karakia: Cyril Cook

Mihi: Open to table - Cyril Cook and all other board members introduced themselves

Meeting commenced: 1:45pm

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Hone Harawira presented to the Board members present his overview of some projects that he would like to progress within Te Hiku but through a mandate of the NgaiTakoto Runanga. His proposal included:

- Kaumatua Kuia Project – Homes and Bathroom renovations for elderly.
 - Open the Curtains Project – Positive lifestyles for our Kaitaia communities.
 - Building of Kaimaumu Marae.
 - Building Bridges – NgaiTakoto Marae – Te Runanga O NgaiTakoto.
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Hone gave an overview of his thoughts about how all the above could be progressed and how it could be done through the Runanga as we have chosen to sit outside the “normal social service delivery systems of the government”. He indicated persons that he would like to bring into the project and what they would be doing in the role, as well as how (through NgaiTakoto) it could be done differently to what current government departments are delivering at present, and how NgaiTakoto could lead that project out. There were questions around how it would be funded and what consideration had been given to the bigger change strategies in place such as the Social Accord and Te Hiku Make it Happen and how those strategies were striving to achieve the same.

Hone was looking to operate outside of any iwi/ government initiatives as they are too slow and aren't delivering anything now, and change has to come now.... because nothing in Kaitaia is changing...

A paper / White board diagram was presented to the Board for consideration.

After a number of questions from present Board members Hone Harawira departed.

Te Runanga O NgaiTakoto Board Meeting Commences:

Cyril Cook expressed his gratitude to the information that has been passed on to members of Kaimaumu and the work that was done to recover the Mekerene block and its subsequent return and blessing ceremony, "great to be part of the official day out there". Great moment

Response: Dale Mehana

Minutes of the 10th October 2014:

No matters arising from Minutes of previous October Board Meeting.

Resolution

Receive the Minutes of the last Te Runanga o NgaiTakoto Board meeting, 10th October 2014 as circulated with the board papers. **Accept the Minutes** as a true and accurate account of the meeting.

Moved: Dale Mehana

Seconded: Trudy Brown- Patuwairua

Agenda Item 2.1 Annual Management Report 2014 –

Rangitane detailed that the first agenda for the meeting was essentially to talk to the publication 'Annual Management Report, 2014' that had recently been circulated to NgaiTakoto members through the post.

Chairman sought comments from the Board as to their view of the document and any questions that arose.

Trudy Patuwairua–Brown: Well compiled report, puts this this year in perspective, re work achieved.

Report (whole package in total) is timely, and good timing before the festival. Exceeded my expectations. Good summary of the years work (2014).

Wallace Rivers – looks to be a very professional report that summarises the year and the work that has taken place.

Malcom Karipa, great report to the members.

Malcom Karipa comments that the format of the report is consistent with the Business Plan in its reporting style. It is a good idea to keep things focused by linking progress to the WorkTask, keeps things easy to follow, and makes it easy to read, and understand.

Discussions were had on various aspects of the report content by the Board members and the various activities that took place over 2014. One aspect was the feedback on the whale stranding and the actions followed that event,

BJ Marsden shared (in the report information) his experience with the Whale stranding, on the Tane Hikoi and the experience that he and Kaio recently had in attending the Oil Industry meeting in Wellington.

BJ put a proposal to his employer (Silver Fern Farms) to support the whale stranding initiatives and they subsequently provided knives, gumboots, ear muffs, and aprons. A lot of the equipment has been distributed to other iwi groups such as Te Rarawa / Te Aupouri. Resources that can be utilised moving forward in the event of further stranding's.

Resolution

That, Te Runanga o NgaiTakoto Annual Management Report December 2013 – December 2014, be Received and Accepted.

Moved: Dale Mehana

Seconded: Trudy Brown- Patuwairua

Agenda Item 2.2 PSGE Discussion Package and Roadshows:

CEO advised the PSGE Package had gone out to members, and included the following items:

- Cover letter from CEO
- Annual Management Report 2014
- PSGE Discussion document – A Framework for Change
- Panui – December 2014
- Communications Strategy Summary 2014-2016

Information Package has gone out to members via post and will be distributed at future meetings opportunities such as the festival.

PSGE framework discussion had between the Board members as to what we are looking to achieve; i.e. provide the information that provides the platform for an informed discussion - Have the discussion - Make Change.

The PSGE discussion document is the catalyst for creating the change discussions with the Beneficiaries, Marae, and ourselves, to making that change process happen. Change isn't an easy thing for some groups or individuals to accept, but change must come if we are to advance ourselves forward from the current regime that exists within NgaiTakoto.

We have an agreed to plan and strategy so we need to stick to that. Next year 2015 we have a series of roadshows scheduled where we can have the conversations direct with Beneficiaries.

The Beneficiaries need to be engaged with on a regular basis, they need to be inclusive of what part they play in the marae and in how they influence that space. Marae change needs to be made at the bottom where representation starts i.e. with Trustees. Trustee's vote in the committees It's not doing the deals at the top. It's about doing the deals at the bottom.

Malcom Karipa totally agrees with Rangitane. You got to take the emotion out of this stuff. We have to start at the bottom, might take longer, but it is the right way about it. Comment on their feedback. And this paper is challenging, it's about making change, however there is the opportunity to talk and add feedback to the Runanga's work. We must go with this discussion paper. And as board members we have to drive it. It's about taking responsibility to make change happen.

Questions raised at Marae about the criteria, what right does Board have?
Answer: A Ratification Mandate from beneficiaries to develop the PSGE.

Malcom Karipa: Marae are where current behaviour's needed to change.

Agenda Item 2.3 TRONT Charitable Trust

Rangitane reiterated that the following two agenda items were about TRONT formalising discussions over the last couple of months, and approving the advancement and establishment of key structures/entities within our future PSGE.
Formal Resolution to establish:

TRONT Board agrees to the establishment of the Charitable Trust. The determination of representation. And the timeframe.

Resolution

1. **That**, *Te Runanga o NgaiTakoto grants approval to the CEO to formally establish the Charitable Trust*

Moved: Dale Mehana

Seconded: Trudy Brown-Patuwairua

2. **That**, *the Representation sees a Transfer of the governance representation from TRONT into that Charitable Board.*

Moved: Jasmine Marino

Seconded: Dale Mehana

3. **And That**, *this is to be completed by March 2015, with Clarity as to what the distribution and responsibilities are of this Charitable Trust.*

Moved: Trudy Brown-Patuwairua

Seconded: Jasmine Marino

Agenda Item 2.4 TRONT Commercial Entity

TRONT Board also agrees to the establishment of the Commercial Entity. The determination of representation. And the timeframe.

Resolution

4. **That**, *Te Runanga o NgaiTakoto grants approval to the CEO to progress the establishment of the Commercial entity*

Moved: Dale Mehana

Seconded: Trudy Brown-Patuwairua

5. **That**, *the Representation on the Commercial Entity as an interim position, offering a range of skills is recommended as:*

Sam Johnson, BNZ /Farmer

Craig Wells, Accountant/ Commercial entity – tax experience

Hugh Karena, Treaty settlements, interests of the beneficiaries protected in the commercial entity

Mark Marino, Australian/Investments/Finance

Heta Hudson, Commercial / Business experience

Communication Conduit role, CEO Te Runanga o NgaiTakoto

Moved: Jasmine Marino

Seconded: Dale Mehana

6. **And That**, *this is to be completed by March 2015*

Moved: Wallace Rivers

Seconded: Dale Mehana

Notation: Trudy and Malcolm request that in future TRONT consider the possible appointment of a female to this commercial entity.

And it is noted that Governance and Charitable representatives, are not the same as the Commercial one. The sole job of the commercial entity is to protect the asset, and derive income.

Agenda Item 2.5 Strengthening Governance

Mete Norman (Paparore) chose not to be a part of the Board, Mangu Awarau is presently stood down. Rangitane asks the question, can we survive in the interim or do we want to have increased representation to strengthen the Board's work.

The Board has the right to approve who they think are competent representatives of those particular spaces. Dion Hobson is prepared to put his name forward after having being approached by Rangitane.

Do you see value in replenishing Paparore beneficiary representation on this board? Trudy, Good to get their people represented, but concerned about the up to speed, whether they agree or not, they have a right to be here.

Cyril Cooks comments - Paparore, beneficiaries need someone young and coming through, Dion would add value. Bring him through, an asset to his Marae.

Jasmine Marino– tautoko Cyril's comments – seen Dion in action on the taumata at the marae, good inspiring, energy.

Dale Mehana, Dion is in touch with his community, it wont take him long to get up to speed.

Resolution

***That** Te Runanga o NgaiTakoto Board grants approval to the CEO to progress discussions with Dion Hobson as representative on TRONT for Paparore beneficiaries*

Moved: Jasmine Marino

Seconded: by Trudy Brown-Patuwairua

Agenda Item 4.0 Operations:

CEO talked the Board through current financials, the audit the change in financial system. Missy and Sumpter Baugher, Sarah Kessell, are moving to an electronic system of accounts, Dec, June or March. Preparing paper for the audit at BDO Spiecer's in Kerikeri. moving to new accounting system, Zero by June 2015.

We are Further getting the Runanga organized, and structured to claim back to GST and move ahead for the new financial year.

Currently \$113,000 under budget.
BNZ Term Investment up currently to \$400K.
17-19% as a Maori Authority
0% for the Charitable Trust

Unbudgeted / unplanned costs - Wellington, Hikoi, Mekerene purchase, Sweetwater Farm negotiations, vehicle purchases, extra legal fees around due diligence, land valuation requirements.

Chairman asked for any comments. Really good as a board to see that financially that we are doing ok, and that the unexpected/unplanned cost items are still able to be covered within the overall budget spend for 2014. The Festival costs for 2014 are expected to be substantially lower than those of previous years due to the Runanga staff picking up the role of organizing the event.

Resolution

That Te Runanga o NgaiTakoto accepts the CEO Financial Report to 30 November 2014

Moved: Jasmine Marino

Seconded: by Trudy Brown-Patuwairua

Christmas hours, Te Runanga O NgaiTakoto office will be close on the Thursday 18th December and return back to work on the 12th January 2015.

Agenda Item 6.0 Festival Update:

Marae booked, programme organised, food and catering arranged, Sports, \$70K budget, saving \$50K after last year. Trudy to announce the winners, and panel to assess. Waimanoni Marae is available.

30 persons from Australia for 2015 possibly, 6 youth from each state to fundraise for each kids. Tap into the Tane Hikoi programme.

Awhirangi to update the festival as it progresses.

Malcolm suggested that if staff are managing events of this size themselves then they should be supported through formal training, there are plenty of courses out there for event management. Formal training is good for staff, good for festival.

Agenda Item 8.1 Fisheries Update on Te Moana

Nga Taonga O NgaiTakoto have not necessarily got the mana moana allocation aligned to the Runanga Land Settlements in order to be sure that our mana whenua equates to mana moana. Threat also is the Te Rarawa view that keeps taking their boundary to Huketere, this has a huge impact on our commercial activities if the boundaries are not defined by us, now.

Te Aupouri have been to Maori land court seeking more – however the view of NgaiTakoto and Ngati Kuri is that we share 1/3, 1/3, 1/3 and that we work together on the bigger coastal boundaries issues with the Crown. (Foreshore and Seabed).

Rangitane to maintain a watching / intervention brief.

There is presently a Te Hiku Iwi engagement about the Fisheries, Farming, Forestry and Maori Economic development as a collective collaboration. This will stretch out to a regional strategy.

Agenda Item 8.2 Te Hiku Wellbeing Report.

CEO touched on the Wellbeing Report that has been circulated to all Board members. We have 42 social service providers in Kaitaia alone. Lots of money pumped into our community, but little outcomes. If you want change and outcomes around, housing, crime, education, employment then we have to create economic growth in the area and that's about creating jobs and business and spending welfare money differently. It's an iwi challenge to government, 11 government departments, to do it differently. Hone is right about what he wants to achieve, but it needs to be in the context of a bigger plan and strategy, which is where NgaiTakoto are currently operating. Within the overall Social Accord strategy is an educational strategy and an alignment to a Regional Economic Strategy and we need to put our energy and focus into the bigger picture approach otherwise we will be doing what 42 other social services groups are already doing ... and not succeeding at.

Opportunity to advance forward, how do we build the ideas into Te Hiku Wellbeing strategy? That is the bigger plan, and that's where these ideas should be driven so they are operated within the collective approach to making a bigger change for Kaitaia.

Trudy Patuwairua Brown – in light of that for the board, how do we address ... Long term sustainability, own builders, painters etc. How do we engage in the process. Develop our own plans first that build into the accord proposal?

Inform the opportunity in the discussions with Government in February. X5 iwi collaborative approach. Future funding up here will be targeted to where it is needed the most. Hone's proposal can be taken in that direction as NgaiTakoto cannot afford to fund such an initiative, and its something that government should be paying for,

Rangitane to draft the response and send it around the table. Consider it in the space of the Te Hiku Wellbeing Strategy, Te Hiku Make It Happen and the Runanga's own PSGE strategy.

Rangitane to progress.

8.3 Kaumaumau (Mekerene) Resin & Wax

The Resin Wax proposal has been circulated to the TRONT Board for your reference and referral. It will also be sent to our commercial entity team following their appointments in early 2015. This is a report back on progression of discussions with proposal document from RWL, who want some indication that the iwi are supportive of the idea.

- Up to about 30 jobs
- 20ha/year
- Technology tested offshore and is doable (over 20 years)
- Hi Tech plant, low use of chemicals, 99.999% recyclable
- Peat quality very high for the world market
- Plant about the size of .5 football field
- Norton Rd end where the access is now.
- Access payment – legal entitlements
- Royalties to the Crown?
- Investment as a partner in the business (shares)

Other options concerning the Mekerene Block:

- Honey
- Red Meat strategy MPI – land requires a lot of work so currently no farm ready
- Kauri Log extraction
- Wetlands Project - DOC
- Resin Wax Limited Plant

How do we repatriate the land, at no cost to NgaiTakoto? It currently costs 24-28K to repatriate land per ha that is not plausible or affordable to the iwi. The RWL proposal gets rid of the Wattle, levels out the land, turns it into a better useable state, and therefore creates other opportunities. Opportunity to clear the land and reinvest in the soil. It's a passive investment. We get an access fee, jobs, and can invest at a later stage if things are profitable.

Rangitane to follow this up in the New Year about this proposal to the wider membership.

Agenda Item 8.4 Sweetwater

Update on the discussion of Sweetwater. Dairy, Processing with Silver Fern Farms and the proposed Red Meat Strategy in play with MPI. Potential to add a sheep and beef chain and also do Bobby calves is being proposed as a part of the growth strategy for farming with Iwi. Do we invest in Dargaville? We want inside access to the jobs in Dargaville and need to possibly considering buying house there for our people to work from.

Beef demand and prices are exceptionally high.

- JV with Landcorp. Te Rarawa with Landcorp.
- Any surplus lands in NgaiTakoto could be added to the strategy
- We could lease it to the farm initiative.

- Mana Whenua process still underway with Te Rarawa.
- Landcorp have got to say its viable and workable for the farm any future land additions.
- Review this agreement within four years. To give certainty to Landcorp.
- We have more productive side at the farm – water bores, cows production numbers, the more you invest then the more you return. Be split 50:50 over the next three years but considering:
- Our future dividends should be related to the performance of the land / Units that belong with the respective iwi. (performance based results)

Sam Johnson and Craig Wells into the business venture to protect NgaiTakoto's interests. Drive operational/production cost down.

Rangitane suggests to looking at adding Moeke Brown into the Sweetwater farming governance place on the Sweetwater Farm Management Group in place of Rangitane. Moeke has extensive farming skills and is presently working in the South Island.

Resolution

That, Agenda Item 8.4, Sweetwater Iwi JV with NgaiTakoto (NT) and Landcorp Farming Ltd (LFL), Dated 03 December 2014 be received:

Moved: Dale Mahana

Seconded: Trudy Brown-Patuwairua

And that, Te Runanga o NgaiTakoto Board of Trustees support the formalisation of a Sweetwater Farming Agreement as presented above and authorise its CEO to progress this in anticipation of settlement mid 2015

Moved: Jasmine Marino

Seconded: Dale Mehana

And that, Te Runanga o NgaiTakoto Board of Trustees agree that all costs associated, negotiated and agreed to prior with respect to the formalisation of a Sweetwater Farming Agreement will be shared equally between NgaiTakoto and Te Rarawa

Moved: Trudy Brown

Seconded: Jasmine Marino

GENERAL BUSINESS:

February 2015, Waitangi Festival. No actions required from us.
Report from Malcom Karipa on progress in Australia.

Close: 6:54pm