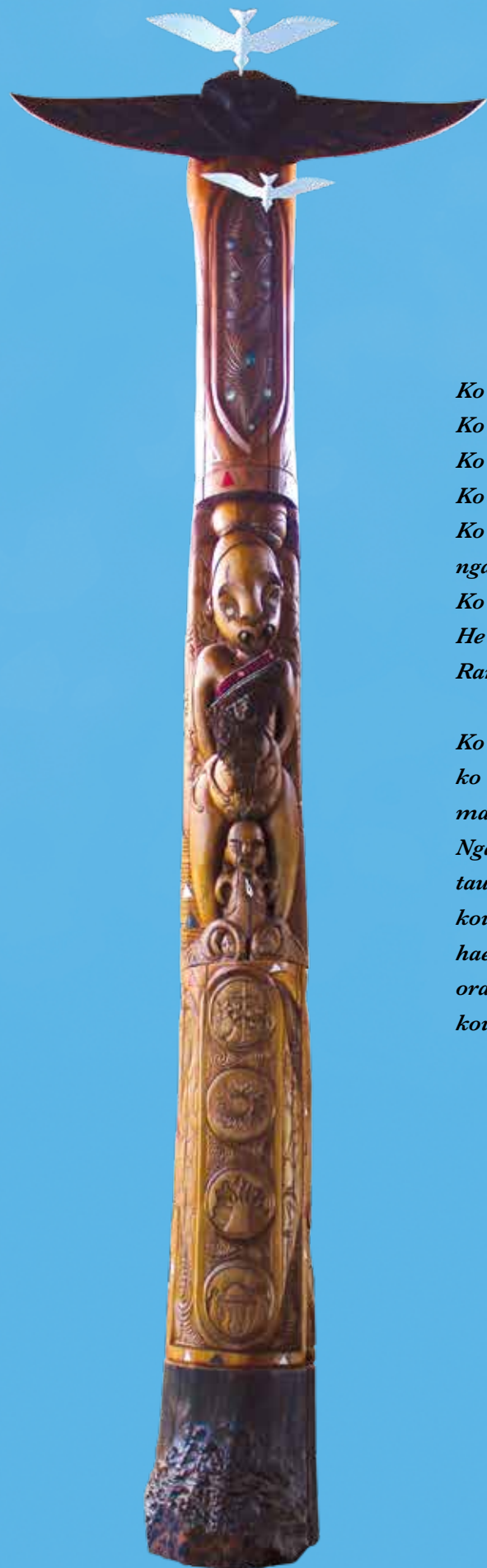




Annual Ngāi Takoto Management Report

December 2016 - December 2017





*Ko Tūwhakarete te Tupuna,
Ko Tohoraha te Maunga,
Ko Awanui te Awa,
Ko Rangaunu te Moana,
Ko Waimanoni, Mahimaru, Paparore, Kaimaumu,
nga Marae,
Ko NgāiTakoto te Iwi
He iti marangai, tu ana te pahukahuka, he iti Pioke no
Rangaunu, he Au tona.....*

*Ko Ranginui kei runga, ko Papatuanuku kei raro,
ko nga tini whanaunga kei waenganui, tihei wa,
mauri ora, tena koutou katoa nga tini whanaunga O
NgāiTakoto, me mihi nui atu ki a koutou katoa, kua
tau mai te aroha, nga manaakitanga o te Atua. Tena
koutou i o tatou tini mate, e nga mate, haere, haere,
haere atu ra, te hunga mate ki te hunga mate, te hunga
ora ki te hunga ora, tena koutou, tena koutou, tena
koutou katoa.*



TE RUNANGA O NGĀITAKOTO MANAGEMENT REPORT 2017

This Te Runanga O NgāiTakoto Management Report covers the activities and actions of the Iwi organisation over the past 12-month period, from December 2016 – December 2017.

In the previous 12-month period there has been an ongoing, consistent and substantial amount of work that is being progressed in a number of Post Treaty Settlement areas. Many of those activities comprise of the need to complete what was agreed to in our individual (NgāiTakoto) and collective (Te Hiku) Iwi Treaty Settlement Agreements and to complete those outstanding matters through further negotiations with Local government, Central Government and other Te Hiku Iwi. All the while transitioning those results across to the NgāiTakoto PSGE (Te Runanga O NgāiTakoto) and merging that work, and the outcomes of that work, into our own existing organisational work streams, that requires considerable ongoing work, and or work requiring completion.

With the Treaty Settlement outcomes comes a necessity to engage with other groups/organisations who play a role within Te Hiku and the wider operational NgāiTakoto environments. We need to continue our journey and build foundations and relationships with key stakeholders who we not only engage with, but who can ultimately assist (without hindering us), in achieving our objectives and the outcomes that we seek for our people through;

ESTABLISHING OUR NGĀITAKOTO CREDIBILITY IN PARTNERSHIP
with our local communities and other organisational bodies.

ESTABLISHING NGĀITAKOTO INFLUENCE
through partnership in Environmental Management,
Economic Development, and Social Responsibilities

ADVANCING OUR NGĀITAKOTO ORGANISATION'S ENGAGEMENT
with central Government and local government.

Therefore there is the need to **Plan**, **Lead**, and **Influence** how regulatory relationships impact on our future NgāiTakoto businesses and settlement outcomes and to **Strengthen** the Iwi **Capability** to **Engage** and **Respond Appropriately**, **Effectively** and **Efficiently** in the **Management** of **Our** environments.

There is still the ongoing need to progress the final details and development of the NgāiTakoto Post Settlement Governance Entity (PSGE) and how that interacts with the Runanga's future business requirements, such as Forestry, Farming, Tourism, Horticulture, Property & Asset Management, Financial Investments and again our own NgāiTakoto strategy, **"Future Proofing the NgāiTakoto Iwi"** and getting all of those alignments right.

The 2017 Te Runanga O NgāiTakoto Management Report highlights and summarises those activities and work streams that have been undertaken over this last 12 month period, by the Board, and Management team.

The Work Task Programme is as per the details below:



WORK TASK 1 Crown

Continue Negotiations with (a) Te Hiku Forum & (b) The Crown to achieving post Settlement Legislation outcomes.

■ AUPOURI (TE HIKU) FOREST

Rangitane Marsden and Craig Wells (Ngāi Takoto) are our representatives on the 8 member Te Hiku Iwi Forestry Group. **The Objective of the Aupouri Forest Working Group** is to negotiate the transfer of Te Hiku Forest lands back to an Iwi Forestry Governance entity comprising of x4 Iwi, (Ngati Kuri, Te Aupouri, Ngāi Takoto and Te Rarawa).

The Ngāi Takoto objectives are:

- **To link** our forestry interests back to the Ngāi Takoto PSGE (Te Runanga O Ngāi Takoto)
- **Maintaining** our position on Ngāi Takoto land ownership / management (mana whenua) on those forest lands between Waimimiha and Hukatere (8,000ha)

Work will continue into 2018 to develop the finer business details of how the Aupouri forest and the future of the forest-lands, will be managed. There are still tasks required to complete our obligations with the Crown & Summit Forests Ltd, for the forest's land transfer and future forestry planting. This work has commenced with the drafting of a forestry plan as outlined from discussions, in the summary below:

Te Hiku Forest Working Group



Andre Neumann
10 June 2016, Kerikeri



1. Negotiate an investment model and business case with Summit Forests Ltd,
2. Agree on a range of acceptable investment structures and parameters to cover ownership, control, management, duration, entry and exit provisions, employment and social outcomes.
3. Agree an approach to investment in non-forestry opportunities (horticulture / honey) and use of the land, consistent with mana whenua resolution.
4. Prepare mutually agreed financial forecasts for Te Hiku forest, including alternate land uses, and wider Summit forest Ltd interests in Taitokerau. (Model investment options).
5. Negotiate and agree on preferred investment structure, pro-forma financials, expected social and other non-financial outcomes.
6. Negotiate ownership, governance, control, and management arrangements.
7. Document agreed positions as a term sheet.
8. Present negotiated outcome to Forestry Working Group.
9. Go / No Go decision, to be made by 17 June 2018

The annual Ngāi Takoto land rentals received from forestry in 2017 amounted to \$115,666.07. These funds are banked with the Bank of New Zealand.





■ TE ONEROA A TOHE BEACH BOARD (90 MILE BEACH)

This involves the transition and transfer of Te Oneroa A Tohe, (90 Mile Beach) to a Statutory Governance Management Board comprising x5 Iwi & two northland councils, Northland Regional Council (NRC), Far North District Council (FNDC).

The development of the Te Oneroa A Tohe Beach Board was to be driven within the revised Te Kupenga (Te Hiku Iwi Leadership structure), and linking back to the NgāiTakoto Runanga, whilst maintaining our position of NgāiTakoto goals on NgāiTakoto kaitiakitanga (land ownership / management).

The progress of developing the Beach Board management plan has stalled at this point in time, the key reasons being:

- The lack of Local Government (councils) being willing to establish a Treaty Based Partnership and a Goodwill Approach, to engaging with Iwi / Maori.
- The withdrawal of Ngati Kuri, NgāiTakoto, and Ngati Kahu participation from the Beach Board Working Group for reasons that we believe will place the significance of the Beach (Ara Wairua trail) and our responsibilities as kaitiakitanga,

at risk from the actions of poorly developed relationships that exist between the groups at the Beach Board table.

Discussions will continue to find solutions to the above matters.

■ TE HIKU CONSERVATION BOARD

Objective: Establishment to a Statutory Governance entity of x4 Iwi – Department of Conservation, and linking this work back into the NgāiTakoto PSGE whilst maintaining our position on NgāiTakoto land ownership / management of our Conservation lands.

Below is a summary report of the progress being made with the Department of Conservation in regards to the development of a Te Hiku Conservation Management Strategy (CMS)

The Board's major focus for 2017 is progressing the development of a new Te Hiku Conservation Management Strategy (CMS), relating to conservation land within the combined areas of interest of Te Aupōuri, Te Rarawa, NgāiTakoto and Ngāti Kuri. The Board has completed work with the Department of Conservation to develop a preliminary agreement. This agreement sets out:

1. The Development of a Treaty Partnership based relationship Agreement, clarifying Roles, Functions & Responsibilities.
2. Acknowledging Treaty Principles as the basis for a working relationship.
3. The manner in which those detailed matters are to be dealt with, and
4. The practical steps that the parties will take to prepare and seek approval of the draft Conservation Management Strategy document.

Co-Chair Rangitane Marsden (NgāiTakoto Representative) says "The Board is continuing to mature from the 'new board on the block' status by reaching out to the other conservation boards at formal meetings i.e. Northland Conservation Board and the New Zealand Conservation Authority, this enables our Board representatives to build relationships and communicate our vision for the future of conservation management in Te Hiku O Te Ika".

The Te Hiku O Te Ika Conservation Board formally adopted this preliminary agreement at its meeting on the 15th November 2017. The agreement proposes a staged



approach with the First stage focused on information gathering such as values, issues, and opportunities including cultural and recreational uses. Iwi, hapu, whānau community engagement will be vital in the review, and in the development of new conservation policy for the Te Hiku region.

Chris Jenkins (Community Representative) said that "Stage two is an additional step proposed to by the Board as an informal and non-notified step that will enable Iwi, hapu, whānau and community to provide initial input on the proposed Draft".

Once this part has been completed and feedback considered, the final step will be to finalise the draft through the statutory process for developing a conservation management strategy which then allows all members of the public to participate through a submissions and hearing process".

The Board wishes to acknowledge all the efforts of Te Hiku people to supporting conservation projects and education awareness programmes throughout 2017.

■ KAITAIA AIRPORT LEASE AGREEMENT

Discussions in regards to the Kaitaia Airport are currently underway with Land Information NZ and NgāiTakoto. The position that NgāiTakoto holds with regards to the Airport is that the future determination of a lease with The Far North District Council is required to consider:

- ▶ The potential opportunity for joint venture business opportunities,
- ▶ The involvement of the relevant NgāiTakoto Marae and Ngati Kahu Hapu in the future determination of the Airports land use.
- ▶ The negotiation of an appropriate transfer price from the Crown back to NgāiTakoto – Ngati Kahu hapu.

NgāiTakoto currently hold a 50% vested interest in the Airport Lands and Ngati Kahu hapu a 50% vested interest share. NgāiTakoto Iwi have the right to purchase a full 100% of the lands from the Crown under settlement conditions.

Our NgāiTakoto position is that should we exercise the right to purchasing 100% of the Airport lands (from the Crown) then we will hold in trust, the Ngati Kahu hapu 50% share and that share, will be returned to those hapu / marae.

■ FAR NORTH DISTRICT COUNCIL - NGĀITAKOTO LANDS OF SIGNIFICANCE:

Te Runanga O NgāiTakoto had initiated discussions in past years (2012) and provided detailed information to the Far North District Council about a number of properties of cultural significance to NgāiTakoto that are currently in council management comprising as reserves, domains, and parks.

No real progress apart from a discussion with the council CEO and the Te Hiku Community Board in 2016. As mentioned, we have included these properties in our Asset Management document and NgāiTakoto Environmental Plan as a clear signal that negotiations on these lands are still outstanding, and that they are significant cultural NgāiTakoto lands, that we require, be returned to NgāiTakoto.

WORK TASK 2 PSGE

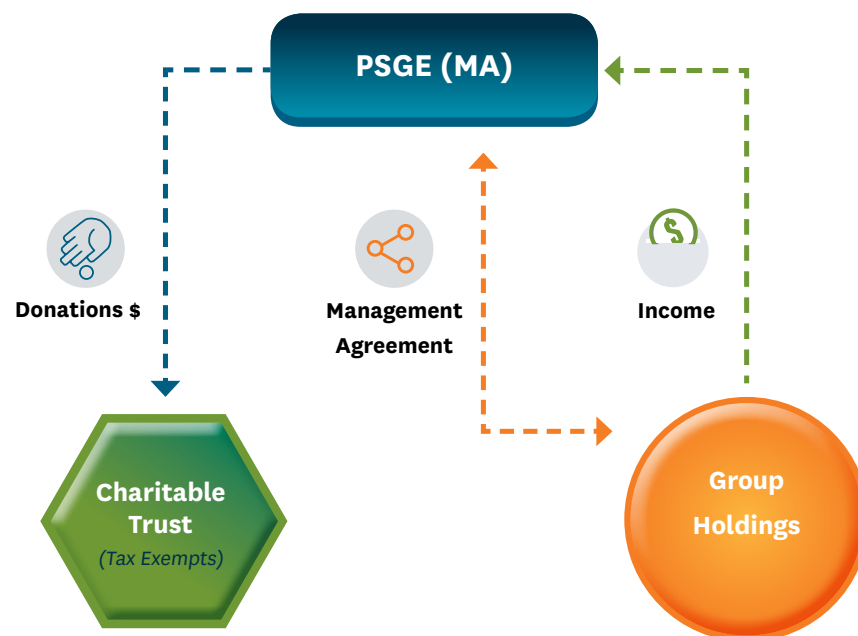
Form a tribal authority (Post Settlement Governance Entity that majority stakeholders understand and agree to it as the best option. This is likely to include cultural, organisational, and structural changes to how NgāiTakoto operate now. Develop a Commercial and Charitable Trust component to the structure and a strategy and works programme within those portfolios: Scholarships, Property Management, and Assets.

■ TRANSITION TO NGĀITAKOTO POST SETTLEMENT GOVERNANCE ENTITY (PSGE) TE RUNANGA O NGĀITAKOTO

Work in developing the post settlement structure has continued to be very challenging plus legally technical in nature, and our work continues with specialist advisors to ensure we progress the development of the structure framework of the proposed PSGE to make sure that it meets the needs of its intended purposes.

It's critical that we get the PSGE set up and functioning properly, the asset base is of a substantial nature that requires competent business and financial oversight and sound management, whilst delivering returns and benefits to our NgāiTakoto people. (Shareholder's)

RECOMMENDED NGĀITAKOTO GROUP STRUCTURE



■ NGĀITAKOTO PSGE ENTITY UPDATE:

The redesign of the Charitable Trust and our inclusion of Marae representation onto that Board are presently underway. The process to drive the establishment of the Charitable Trust is our **A Framework for Change** document and **discussion guide to the Post Settlement Governance Entity** (printed 2014). These entities will be progressed alongside the work being done to align the intended **Management Agreement** between **NgāiTakoto (Runanga) Governance** and **NgāiTakoto (Pioke) Corporate**, and how we **“Future Proof the NgāiTakoto Iwi”** into a 20/40 Plan.

The timeframe for achieving a ratification of the PSGE in 2016 was not possible given the amount of current, ongoing, and future work requirements around building future NgāiTakoto capacity and capability, ongoing transitioning of assets (land

titles) and securing future business relationships (Sweetwater Farms / Aupouri Forest) and the collective iwi relationships (Beach Board / Te Hiku Conservation Board / Korowai).

Our recent membership roadshows in early November 2016 sought approval from the membership to push out ratification to November 2017 to get the finalities bedded down fully, before we go to a final ratification of the total NgāiTakoto Settlement Structure.

Again this timeframe has not been achieved due to the outstanding matters identified above and in some instances the progress on achieving completion of some post settlement negotiation matters has stalled. It is intended to seek support from the NgāiTakoto membership for ratification to be completed by 30 June 2018 and implementation of the new structure as of 01 July 2018.



■ NGĀITAKOTO SETTLEMENT ASSET REGISTER

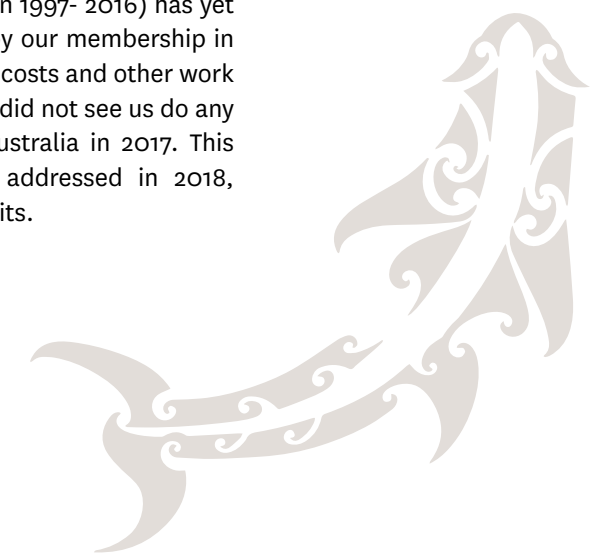
In November 2016 we circulated our NgāiTakoto Settlement Asset register to our NgāiTakoto members households.

The purpose of this document is to provide our NgāiTakoto member's with the details and specific information about:

1. The NgāiTakoto land Claim Settlement Assets
2. Identifying the Te Runanga O NgāiTakoto (PSGE) management details and operating structures that will be in place for owning / managing each of these assets individually, and collectively
3. Total overview of our Lands, Commercial Properties and financial settlement Investment Portfolio

This document was also presented at our membership roadshows in November 2016 and aims to keep members informed as to their assets and the future considerations, challenges and obligations of owning those assets.

The NgāiTakoto Asset document and the 2016 organisational review; Our NgāiTakoto Journey (Reviewing our past 20 year plan 1997- 2016) has yet to be received by our membership in Australia due to costs and other work demands which did not see us do any roadshows in Australia in 2017. This matter will be addressed in 2018, with planned visits.



WORK TASK 3 Vision and Purpose

Within the structure of the PSGE refine and clarify our scope of business, vision and purpose, and core values. Create an organisation and develop capabilities that reflect our people and place in Te Hiku, Aotearoa, the world.

This years key work tasks for 2017 was about the beginning of engaging our young members in a succession strategy that underpins and drives the 20/40 strategy of; **“Future Proofing the NgāiTakoto Iwi”** allowing them to participate in shaping the NgāiTakoto future and how the vehicle for change (PSGE) might best serve to help get them there.

It also continues to prompt thought as to what their future role and input is, in the future direction and leadership of NgāiTakoto, and what that should look like. Initiatives to progress this strategy (**Te ohonga, i taku moemoea, ko te puawaitanga o te whakaaro... Turning Dreams into Reality**) and to continue growing our people and our opportunities will be a key focus in 2018, and beyond.

■ GROWING THE CAPACITY AND CAPABILITY OF OUR PEOPLE

We provided opportunities for our future leaders this year in 2017 with a four day conference in Ngai Tahu in March (March 14-17) *Unleashing the Maui Potential* which focused on growing future leaders Post Treaty Settlement. There is a need



to grow our NgāiTakoto people, our NgāiTakoto identity and the new opportunities that we have, both now, and into the future.

Our Runanga Trustees, and youth met around the boardroom table on the 27-27 May 2017 and then visited various sites across the NgāiTakoto rohe looking at prioritising our future potential opportunities to create work for our people in primary industries. These key areas have been identifies as: Tourism; (90 Mile Beach Park) Kaimaumau; (peat extraction, horticulture, swamp kauri), Sweetwater Farm; (beef unit, horticulture, swamp kauri).

The Runanga has further supported attendance at various conferences related to honey, farming and forestry, throughout 2017 whilst I have attended various field visits around the country to Gisborne, Raglan, South Auckland, Australia with potential future business partners that have indicated support for building a working business relationship, alongside that of our NgāiTakoto Iwi.

The most recent successful visit involved NgāiTakoto Runanga members travelling to visit Ngai Tahu business's and farms in October, alongside of several other Iwi, hapu and Maori trusts from Northland as a part of our Te Hiku / Taitokerau Farming strategy. The opportunities that come from building strategic alliances with primary sector enterprises, has led to some significant joint venture / partnership business proposals in the areas of farming, forestry, honey, and horticulture for NgāiTakoto. These will be further explored in 2018 as potential business ventures that align themselves to the **“Future Proofing the NgāiTakoto Iwi, 2040”** Strategy.

WORK TASK 4 Operations

Continue to maintain our Administration, Management Operations, develop clear governance roles and build people capacity internally and external to the business. Identify external expertise and specialist roles.

The work of our Office Administration / staff continues to be invaluable given the multiple roles and responsibilities that are required at any given time to progress through the post settlement process and the required work activities that come with post settlement legislation, and supporting Iwi activities,

1. NgāiTakoto Runanga Office Upgrade: - Office Painting, updating of office furniture, office signage and branding (interior – exterior), whilst also improving the office work-place environments for staff.
2. The Runanga's administration staff continues to provide support to projects such as: Dune Lakes, Awanui Primary School, Waiharara Primary school, Rangaunu Kohanga Reo and our NgāiTakoto marae renovations.
3. The Runanga is also undergoing upgrades to our Information and Technology systems & their capacity, and in the provision of developing an overall IT system. (Panther Technology & Fuji Xerox)



■ FUTURE PROOFING THE NGĀITAKOTO IWI 2040 STRATEGY. (WHERE DO WE SEE OURSELVES IN THE NEXT 20 YEARS?).

The development of the **“Future Proofing the NgāiTakoto Iwi”** 2040 strategy has throughout 2017 continued to be the priority work focus and driver of our organisations operational goals (amongst a number of other work requirements, and this work will carry over into 2018.

Identified Priorities:

Completion of the PSGE – ratification 2018.

Identified potential Business Opportunities:

Farming, Tourism, Horticulture, and Marae and member development.

Strategic Direction:

Future Proofing the NgāiTakoto Iwi Strategy, 2040.

FINANCIAL SUMMARY – NARRATIVE

1. TOTAL EXPENSES	01 July 2016 to 30 June 2017 - XERO	
Operating Expenses		443,172.00
Administration		183,768.00
Communications		42,849.00
Governance		73,863.00
Negotiations		71,197.00
Project Mgmt		147,368.00
TOTAL		\$962,217.00

2. BUDGET VS ACTUALS – VARIANCES	01 July 2016 to 30 June 2017 - XERO		
	BUDGET	ACTUALS	VARIANCE
July	74,460.00	80,245.00	-5,785.00
August	91,560.00	49,828.00	41,732.00
September	70,460.00	58,951.00	11,509.00
October	74,460.00	282,739.00	-208,279.00
November	70,960.00	59,166.00	8,413.96
December	74,310.00	73,777.00	533.00
January	99,460.00	30,449.00	6,9011.00
February	100,010.00	43,781.00	56,229.00
March	70,260.00	51,511.00	18,749.00
April	78,510.00	106,384.00	-27,874.00
May	87,510.00	57,846.00	29,664.00
June	74,310.00	67,540.00	6,770.00
FINACIAL YEAR TOTAL:	966,270.00	962,217.00	4,053.00

YTD includes \$307,977.00 spend outside of TRONT Budget	TOTAL SPEND:	\$654,240.00
	SURPLUS:	\$312,030.00

3. ACCOUNT BALANCES	ANZ / BNZ as at 30 June 2017
ANZ	
General Account (00)	233,028.18
OTS Account (01)	24,381.65
CFRT Account (02)	-8.74
SAF Account (03)	199,625.58
Merchandise Account (29)	6,689.40
BNZ	
Private Account	160,794.84
Kauri Logging	98,049.84
Te Make Farms Ltd	0.00

4. ACCOUNT BALANCES	ANZ / BNZ as at 12 Dec 2017
Fonterra Shareholder Fund	443,167.13
Investment Portfolio	9,717,596.36

PRIVATE BANK

28 September, 2017

The Trustees,
Te Runanga o Ngai Takoto Trust,
P.O Box 262,
KAITIA, 0441.

Level 3, BNZ Partners Building
Candida Office Park
61 Constellation Drive, Rosedale,
PO Box 302 016
North Harbour
Auckland City, 0632
New Zealand
kevin_mclean@bnz.co.nz
Telephone: 64-9 415-3964
Cellphone: 64-21-492-668

Kia ora Rangitane,

Summary of Investments managed by BNZ Private Bank

We are writing to confirm the details of the investment managed by BNZ Private Bank and held in Custody with FNZ Custodians Limited on Thursday, 28th September, 2017.

Accounts	Reference	Maturity	Interest	Total
BNZ Private Bank A/C	0336-0036242-000	N/A	0.25% p.a.	\$1,998,500
BNZ Private Bank A/C	0336-0036242-002	N/A	0.25% p.a.	\$98,062
Term Investments				
BNZ Term Deposit	92267049-005	27/11/17	3.65% p.a.	\$1,000,000
BNZ Term Deposit	92267049-006	29/12/17	3.30% p.a.	\$505,631
BNZ Term Deposit	92267049-007	21/01/2018	3.65% p.a.	\$1,000,000
BNZ Term Deposit	92267049-008	26/01/2018	3.15% p.a.	\$500,000
Wealthnet (Custody) Investment				
BNZ Wealthnet Portfolio	BNZ479455 (Custody)	Long Term	Market	\$9,802,297
Total				\$14,904,490

We have attached copies of the following reports for the Board of Trustees meeting:

- A Portfolio Performance & Valuation Reports for both the BNZ “Growth” portfolio and the Fonterra Shareholder Fund investment since January 1st, 2017.

Please let us know if you need any additional information from the BNZ?

Yours sincerely

Kevin McLean
Partner – Private Bank



Performance Summary - Te Runanga O NgaiTakoto Trust

From 1 Oct 2017 to 11 Oct 2017
Client Advisor: Kevin McLean
Client Code: BNZ479455

Opening Portfolio Value as at 1 Oct 2017 (NZD)	\$9,827,740
Capital In	\$0
Capital Out	\$0
Securities In	\$0
Securities Out	\$0
Realised Gain / Loss	\$0
Unrealised Gain / Loss	\$75,681
Gross Interest	\$918
Gross Dividends	\$0
Tax	-\$161
Fees	-\$3,437
Rebates	\$1,260
Change in Accrued Interest	\$772
Portfolio Value as at 11 Oct 2017 (NZD)	\$9,902,773
Net Total Gain / Loss	\$75,032
Return Before Tax and After Fees	0.77%
Return After Tax and Fees	0.76%

Exchange rates used in this valuation: AUD 0.9104
Printed On Wednesday 11 Oct, 2017 07:28:49

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Summary - Te Runanga O NgaiTakoto Trust

Portfolio Valued at: Wednesday 11 Oct, 2017

Client Advisor: Kevin McLean
Client Code: BNZ479455

Asset	%	Sub-Class	%	NZD Value
Cash				
	7.3%	NZD	99.8%	717,356
		AUD	0.2%	1,148
				718,503
Fixed Interest				
	27.2%	NZ Fixed Interest	25.3%	682,700
		International Fixed Interest	74.7%	2,010,614
				2,693,314
Equities				
	61.1%	Australasian Equities	35.2%	2,132,882
		International Equities	64.8%	3,921,743
				6,054,625
Other				
	4.4%	Alternative Investments	100.0%	436,330
				436,330
Total				
	100.0%			9,902,773

Exchange rates used in this valuation: AUD 0.9104
Printed On Wednesday 11 Oct, 2017 07:28:49

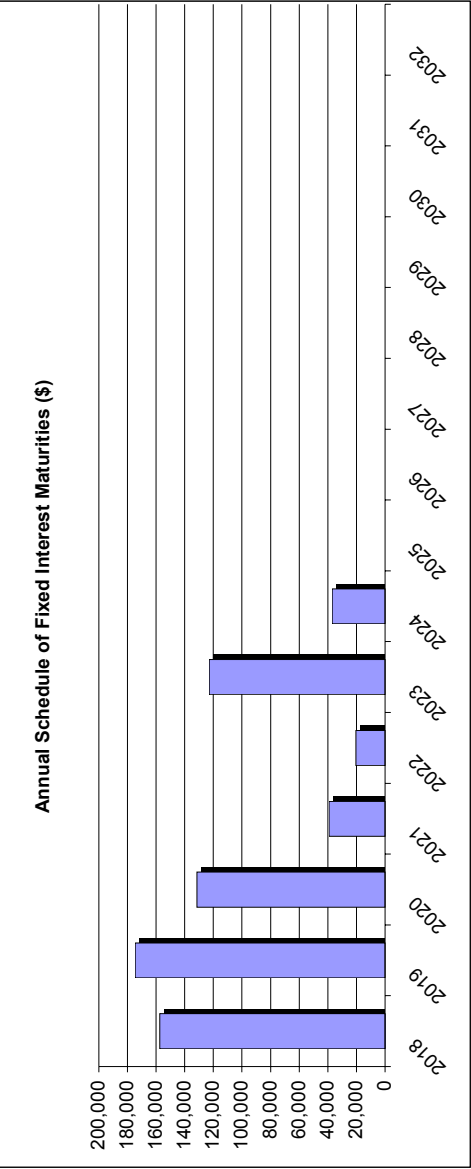
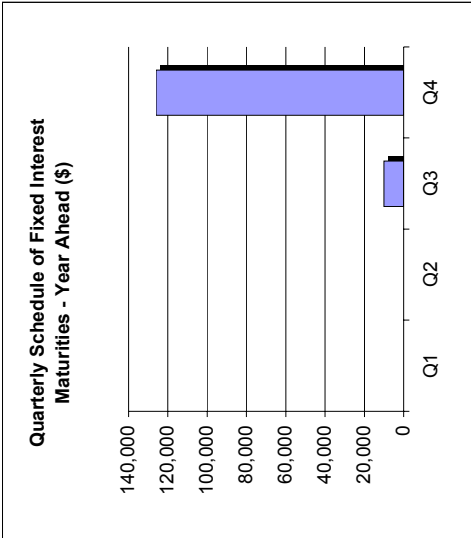
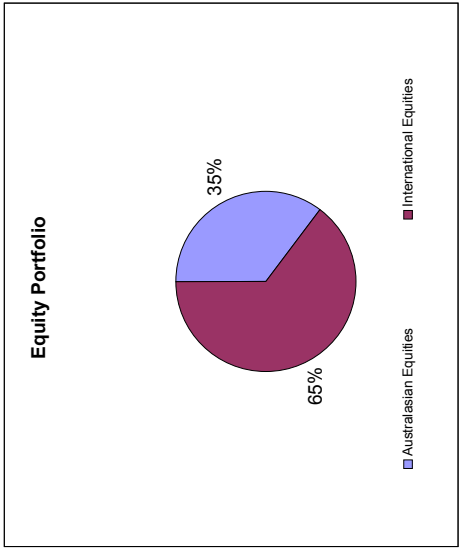
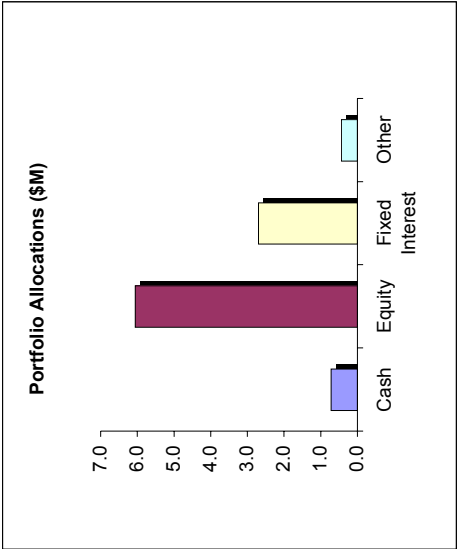
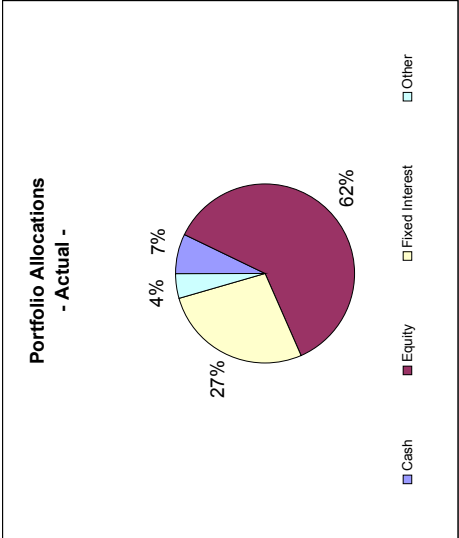
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Graphical Summary - Te Runanga O NgaiTakoto Trust

Portfolio Valued at: Wednesday 11 Oct, 2017

Client Advisor: Kevin McLean
Client Code: BNZ479455



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Performance By Asset - Te Runanga O NgaiTakoto Trust

From 10 Oct 2016 to 12 Oct 2017

Client Advisor: Kevin McLean

Client Code: BNZ479455-002

NZ Cash

NIKKO AM NZ CASH FUND¹	0	200,019	1	882	0	200,903	4,510	260	0.4%	2.9%	5,653	0.0%
NZD CASH	0	15,251	0	0	0	15,251	182	0	0.0%	2.4%	182	0.0%
Totals for NZ Cash (NZD)	0	215,270	1	882	0	216,153	4,692	260	0.4%	2.8%	5,835	

Australasian Equities

[illegible]

Reconcile Total as Per Summary

Unlisted Portfolio Investment Entity (PIE).

Exchange rates used in this valuation: None

Printed On Thursday 12 Oct, 2017 10:50:46

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Summary - Te Runanga O NgaiTakoto Trust

Portfolio Valued at: Thursday 12 Oct, 2017

Client Advisor: Kevin McLean

Client Code: BNZ479455-002

Asset	%	Sub-Class	%	NZD Value
Cash	51.1%	NZD	100.0%	216,153
				<u>216,153</u>
Equities	48.9%	Australasian Equities	100.0%	207,071
				<u>207,071</u>
Total	100.0%			423,224

Exchange rates used in this valuation: None

Printed On Thursday 12 Oct 2017 10:50:40
Exchange rates used in this valuation: N/A

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WORK TASK 5 Communications

Continue to improve our Communications to effectively engage and inform our people so they are inclusive in our shared vision and ongoing development.

■ NGĀITAKOTO COMMUNICATIONS STRATEGY

Our Communications Strategy remains in place to Inform, Educate and Include our members in the Runanga operations and business, in particular, key decision area's that require member feedback and participation.

We are still continuing to develop Relationships, Publications and Events that support and achieve the objectives above underpinned by a communication plan that means more regular communication updates, and member access to information.

■ PANUI

There had been a decision to create one single Ngāitakoto Panui that populates both Ngāitakoto Australia and Ngāitakoto stories and information's, so that our people see the Ngāitakoto activities occurring on both sides of the Tasman, in one place. We have sent out only one panui this year, and this was in November 2017.

■ IT / WEBSITE

Our website upgrade is continuing and further technology upgrades to enhance the system and make communication and information access more accessible, will be



Communications Strategy 2014 & beyond

We know that critical to the success of Ngāitakoto is an effective communication strategy. This has been strengthened and improved upon over the settlement process years and we want to keep up that momentum, and inclusion, over the next three years, and beyond.

Our intention is to present a confident and clear understanding of ourselves, our history and cultural footprint and our vision; but most importantly communicate a clear structure of the PSGE and your understanding of how (as members) you are all shareholders of the Runanga, and therefore of key relevant to the Iwi's future.

Identified as Work Task 5 (in the Te Ara Hapara Business Plan) the Objective of the Communications strategy is to provide a clear and structured way to inform, engage and involve stakeholders with a view to increasing awareness, understanding, and commitment throughout the post settlement governance transition period, 2013-2016 and beyond.

By the end of the three-year period, November 2016 we will seek to have a final ratification process that will endorse the proposed PSGE framework, and we want to use every opportunity to engage with our membership in achieving that outcome.

NGĀITAKOTO COMMUNICATIONS

continued to be added over time. We are presently working with our new IT provider Panther Technology who are providing a better alignment of our communication systems, we are also working with Fuji Xerox who are introducing an archival and document sharing application which will allow better for efficiency in the areas of document storage / filing and information transfer across the whole of the PSGE organisation.

Our Ngāitakoto Website, visit: www.Ngāitakotoiwi.co.nz is currently undergoing a website upgrade by Energise Web so is presently not fully operational.

■ MEMBERSHIP DATABASE

This remains an ongoing process for gathering member registrations and identifying our membership numbers.

Ngāitakoto membership registration numbers are presently at 2,321 with an identified 414 members needing to have their contact details updated. These are people who have registered in the past but appear to have moved from their last known address and so information's sent to them are being returned. Those names have been forwarded to the Marae representatives for follow up to locate and update those members contact details.

It is important for members to please keep the Runanga updated (via the office or online) with any changes to contact addresses or phone numbers, so member information and communications that we send out are actually reaching our people, and or, our Ngāitakoto people are able to fully communicate with us.

WORK TASK 6 Beneficiaries / Marae

Continue to increase our Marae beneficiary registrations, participation and decision-making.

Develop individual Marae vision, project plans & budgets. Create a model that supports their growth and membership knowledge.

■ NGĀITAKOTO FESTIVAL 2017 (Featured November Panui, 2017)

On the 22-24th December 2017, Ngāitakoto will be celebrating its fifth Ngāitakoto Festival at Lake Ngatu.

We have moved the Festival to every two years giving whanau the opportunity to plan and make the event. Fundraising for the 2017 event is already underway with Ngāitakoto Australia and we are looking forward to welcoming home to Ngāitakoto a large contingent of youth to our Festival.

■ MEMBERSHIP ROADSHOWS - 2017

There were no membership roadshows conducted in 2017. The focus of work for 2017 was bedding down the finer details of post Treaty Settlement Agreements with the Crown, local government (councils) and other Te Hiku Iwi. There is still a substantial amount of work to be done and it was proposed that we delay any future roadshows to save on costs, and to coincide with reporting back to members on *actual outcomes and results*. These Roadshows will take place in 2018.

**NGĀITAKOTO
SWEETWATER
FESTIVAL**
22-24 December 2017
LAKE NGATU

***Field/Water Sports* Kai/Food
Live Entertainment Awards
Crafts Bouncy Castles
Merchandise Spot Prizes**

IWI ENTRY:
Sport Players: \$20 Adult, \$5 Child (0-17yrs)
Non-players: \$10 Adult, \$2 Child (0-17yrs)

REGISTER: Te Runanga o Ngāitakoto
16 Matthews Avenue, Kaitiāia
0508 TAKOTO (825 686)
admin@ngaitakotoiwi.co.nz

■ BENEFICIARY EDUCATIONAL SCHOLARSHIPS:

Te Runanga O Ngāitakoto still offers (seven) Core specific Board Scholarships and we still encourage all interested students to have a conversation with staff at the Runanga office around the availability of scholarships.

Criteria does require applicants to complete study exams and report back to the Runanga. Scholarships are about developing capability and capacity of the iwi members and staff are available to support this process. If your area of study falls outside the Tupuna scholarships, we still invite members to discuss scholarship opportunities with staff. Scholarship

paperwork is available from the Runanga office or online through the Ngāitakoto website.

www.Ngāitakotoiwi.co.nz
or contact
admin@Ngāitakotoiwi.co.nz
or call toll-free
0508 TAKOTO

**TE RUNANGA O NGĀITAKOTO
BOARD SCHOLARSHIP
APPLICATIONS AWARDED
THIS YEAR FOR 2017
WERE MADE AVAILABLE
TO THE FOLLOWING
APPLICANTS:**

- **Blake Johnson**
*Bachelor's Law & Art,
Waikato University*
- **Kimberleigh Murray**
*Pursuit of Maturanga Maori,
Walter Erstich*
- **Kayley Taylor**
*Bachelor Law and Art,
Otago University*
- **Hiritia Marsden**
*Health and Fitness Certificate,
Auckland*
- **Sharon Murray**
*Bachelor Health & Sciences,
Te Wananga O Awanuiarangi*
- **Rosalie Gillies**
*Bachelor Maori & Nursing,
Te Wananga O Awanuiarangi*
- **Rebecca Gilchrist**
*Bachelor Science & Anatomy,
Otago University*
- **Hinerangi Erstich**
*Bachelor Social Sciences,
Waikato University*
- **Jade Newton**
*Masters Law,
Auckland University*

**■ NGĀITAKOTO COLLECTIVE
MEMBERSHIP BENEFITS
PROPOSAL**

The following proposed member's benefits are currently being scoped and explored and it is our intention (subject to budget affordability) to these being made available to our whanau registered with Te Runanga o Ngāitakoto.

These include:

New Baby Kete – initial Start Up Support (Parents)
\$\$ worth of new baby essentials from Baby Factory. – *(In development)*

Kohanga Start – New Entrance
Branded Ngāitakoto back pack, stationary, and lunch box for our pre-schoolers. – *(Available)*

Kura Pack – Stepping Up
Off to school pack containing Ngāitakoto branded school bag, stationary, lunch box for all tamariki starting off to school. – *(Available)*

Kuia/Kaumtua Assistance
Financial assistance/ subsidies for kaumatua and kuia who need glasses, hearing aids, or medical alerts. – *(Apply to Runanga)*

Tangihanga Support – Reducing Costs
Koha to support Tangihanga for our registered Ngāitakoto whanau who return to our Ngāitakoto Marae. Koha contributes to Marae costs. – *(Available via application to Runanga)*

**■ OTHER PROPOSAL / IDEAS
INCLUDE:**

- Marae / Annual Christmas Dinner. *(Mahimaru 25th December 2017)*
- Drivers Licence – Reimbursements
- Children / Savings scheme (BNZ)
- Free Camping – Rarawa Beach – Tapotapota

- Discounted Accommodation – Waipapakauri Beach Park
- Business Discount Card, BNZ loans, Beaurepairs etc

■ SPONSORSHIPS:

Limited sponsorships have been given out for the period 2017. It was agreed that we would focus on our settlement priorities and reducing “outside expenditure” from the Runanga operations, our focus will remain on progressing Ngāitakoto interests, as a key priority.

Grants however may continue to be made to relevant Ngāitakoto projects where warranted, on a case-by-case basis.

Board Grants however may continue to be made to relevant Ngāitakoto projects where warranted, on a case-by-case basis. (Marae etc)

The rebuild / refurbishment Marae project at Kaimaumau is progressing, with the toilet block rebuild close to completion, and the refurbishment of the main building almost complete, many thanks to the Dune Lakes workers and NorthTec trades training course for their ongoing labour, and support.

Discussions are being had with other Ngāitakoto Marae committee's about their specific marae need's, (albeit slowly), however there is progress being made in those areas as we also progress the x4 Marae involvement, and engagement, into the formation of the Ngāitakoto Charitable Trust (distribution entity). The name for the trust, is to be, **Whanau Manaaki Trust**.

**WORK TASK 7
Environmental**

Develop an environmental vision, strategy and works programme to support, protect and sustain our environmental assets, land and cultural environments.

**■ NGĀITAKOTO ENVIRONMENTAL
PLAN**



Our Ngāitakoto Environmental Strategic Plan is now finally completed. It is a substantial amount of work that outlines the position of Ngāitakoto in regards to our environments, the management of such (Kaitiakitanga) and the process by which engagement with Ngāitakoto is to take place.

The document will have relevance to Councils, other Iwi, Central Government, Developers and others, seeking to undertake activities or actions that have an impact within or on our Ngāitakoto environments, the document includes detailed Applications - Policy and Plan Direction, for the following areas:



Education, Information, Advocacy
Recreation and Tourism
Infrastructure
Renewable Energy and Conservation
Mining, Quarry, Oil and Minerals
Natural Hazards
Sacred Site of Significance
Customary Activities
Natural Heritage and Biosecurity
Coastal and Marine Environment
Wetlands
Oxygen, Air and Wind
Fresh Water
The Land Papakainga, Land Use Planning, Right of First Refusal on Crown Lands

In regards to environmental projects taking place within our rohe, the Runanga is still actively involved in the following projects:

1. Our Land and Water Challenge (SCION) Environmental Sustainability
2. Motutangi Drainage Project and Aupouri Aquifer Working Group
3. Water bore Monitoring – Sweetwater Farms – Aupouri Aquifer
4. Lake Ngatu Restoration Project
 - Installation of Bollards to prevent Vehicle and Boat access into lake Ngatu.
 - Tree Planting.
 - Addressing drainage issues / Water quality – Lake Ngatu.
5. Dune - Lakes Restoration Project, Ngāitakoto Lakes – Skills & Training leading to employment pathways, project.



■ DRONE

The Runanga has purchased a drone and camera unit for land mapping and surveying of NgāiTakoto estate. With that we have our own equipment and are able to better record, digitise and make decisions based on accurate geographic maps and land information. A number of staff have completed training to the required aviation standards required, in order to fly our drone.

■ WORLD WETLANDS DAY, ARBOR DAY, PIPIWHARAUAOA HIKOI

This year we hosted a number of key events at Lake Ngatu, bringing the community, schools, DOC, Bushlands Trust and our kuia and kaumatua to celebrate and raise awareness for environmental projects. NgāiTakoto takes a lead role in these events as mana whenua to the lake.

- **World Wetlands Day** - Science and fun outside the classroom with four schools and 80 students from Te Hiku in March (DoC, Bushlands Trust, Enviro Schools, Experiencing Marine Reserves)
- **Arbor Day** - 1,500 trees were planted around Lake Ngatu by school students and community in a beautification programme but more significantly to encourage water quality and a reduction in vehicles accessing the lake, the participant partners were DoC, Bushlands Trust, Enviro Schools, Experiencing Marine Reserves.
- **Pipiwaharuaora Hikoi** - Kaumatua / Kuia, were invited along with schools to hikoi around the Lake followed by a BBQ to welcome in the spring. This is an ongoing relationship between NgāiTakoto, Healthy Homes & the Department of Conservation



World Wetlands Day



Arbor Day



Pipiwaharuaora Hikoi

WORK TASK 8 Relationship Alliances

Develop and strengthen the structure and working relationships with collective Iwi organisations, co-governance arrangements and within the wider political, regulatory and social-economic environment.

2017 has seen the start of some foundation partnerships with primary industry sectors, Government departments and NgāiTakoto.

These relationships will be bedded down and further progressed over the next 12 months into 2018.

These relationships are a key component of the **“Future Proofing the NgāiTakoto iwi”** strategy and will be developed further in our 2040 strategic plan. 2018 will be a catalyst for securing long-term relationships and partnerships, that align with our strategic objectives and NgāiTakoto iwi goals.

Below we summarise progress across 2017.



■ SWEETWATER FARM: LANDCORP, NGĀITAKOTO, AND TE RARAWA JOINT VENTURE FARMING PROPOSAL.

As from last report, throughout 2017 the Runanga has progressed the Sweetwater / Landcorp Farms joint venture (Te Rarawa and NgāiTakoto). Progress is continuing, with NgāiTakoto discussions as to the future of the farm as a joint venture business, and the future of the farming relationship with NgāiTakoto.

Discussions are also been had about the development of a Te Hiku / Taitokerau Red Meat Strategy (Beef / Sheep) to compliment the dairy platform that currently operates on the farm and whether that is a future sole business opportunity for NgāiTakoto utilising dairy Unit 2.

The future of the farms potential is enormous, however its been agreed that the future strategy of farming is only one aspect of an opportunity for NgāiTakoto, as the diversification of our land and business asset portfolio's and potential business opportunities are quite diverse, and we need to consider how we bring all of that into **one business area and plan for NgāiTakoto.**

“Future Proofing the NgāiTakoto Iwi” and our people and the 20/40 strategic plan is where the merging and consideration of those future opportunities will occur. There will be a review of the joint venture relationship with Landcorp in 2018, with the farm management agreement expiring in 2020.



■ TE HIKU / TAITOKERAU MAORI FORESTRY STRATEGY:

Substantial work has been completed to increase the forestry lands available to collective, of another potential 20,000 ha - Te Hiku. Bringing the total Taitokerau strategy area to approximately 53,000ha. The new governments strategy to planting more tree's and to create employment (across northland) is where the strategy has the potential to link into and deliver upon the governments promises to grow the northland forestry economy. This is further supported by our Minister for Economic Development, being Shane Jones.

■ TE HIKU / TAITOKERAU RED MEAT STRATEGY

(Beef / Lamb) is presently growing in farm numbers willing to join the project, there is a partnership / relationship with PGG Wrightson's to work with the farms in developing a Black Angus Beef Brand. The project is also supported by the Ministry for Primary industries, who has funded a role of a project Manager for the next 2 years. Recently Te Uri o Hau and Te Roroa two Kaipara settlement groups have joined the strategy as well.

■ MEKERENE FARM (KAIMAUMAU)

The Runanga is continuing to “explore” land use options for the Mekerene Farm. The potential opportunities centre around peat extraction, swamp kauri extraction, avocado's and honey.

Discussions over the period 2017 are continuing to be had with various parties who are interested in scoping for the Runanga, opportunities that



Resin Wax Trial Plant, Kaitaia



Peat examination - Kaitaia Plant

the land could be used for, these include:

- Avocado Orchard
- Honey, (Hive placement and Manuka planting) – Ian Broadhurst (Kings Honey)
- Peat extraction (Resin / Wax), - John Cunningham Resin Wax Ltd
- OPUS Water Project (Completed)
- OPUS – land use Horticulture study.

■ BEEHIVE PLACEMENTS

Beehive placements onto the land have been agreed to with Ian Broadhurst for 2017 and he will also continue to take responsibility and bear the costs of maintaining access / track clearing for hive placements, with an agreed to rental for NgāiTakoto @\$65.00 per hive.

■ RESIN WAX

Resin Wax Ltd are still conducting soil sampling for testing in NZ and overseas, re product quality and viability.

The Runanga met with Resin Wax Ltd and Northland Regional Council in July 2017 to progress the resource consent application required for peat extraction. The council were considerate and favorable to the NgāiTakoto / Resin Wax overall strategy for the area, and see

immense value not only in our proposal for business ventures, but also our environmental plans that will support enhancing the significant wetlands and lake on the farm.

The resource consent application for the peat extraction process was lodged in November and aims to progress the first stages. A trial processing plant been established in Kaitaia to test equipment and peat extraction in a ‘mini-plant’ extraction scenario, over the next coming year.

■ KAURI LOG EXTRACTION

- Potential to extract further logs on the Sweetwater farm to supplement Iwi income.
- Kauri log extraction may also be a product of the Resin Wax opportunity at Kaimaumau.

■ NGĀITAKOTO - HORTICULTURE PROJECT

The Runanga has opportunity for NgāiTakoto to lead out a NgāiTakoto / Te Hiku Horticulture strategy, identifying crops, honey, avocado, berries etc. It is a component of our *Future Proofing the NgāiTakoto Strategy*, to assess for development, our under utilised land blocks.

Supportive funding IN 2017 had been provided for from the Ministry

for Primary Industries to link this NgāiTakoto initiative into a catalyst for developing horticulture throughout the whole Te Hiku region.

MPI have funded an initial Water Bore Application process for the Kaimaumau area (Opus) and an avocado / berries / crop study report as well. The horticulture report results are very promising and will form the basis of future decision making in regards to our horticulture opportunities and potential investment.



■ 90 MILE HOLIDAY BEACH PARK

This property (land & buildings) is owned by NgāiTakoto. The current intention for the Beach Park future is to allow the business to continue to operate in its current form, whilst we explore a NgāiTakoto tourism strategy, potential business expansion, and future opportunities for our NgāiTakoto people.

Work Task to-date:

- Developing a NgāiTakoto Tourism Strategy. Connecting that strategy into our assets. Farms, forest, harbors, lakes and connecting to the wider Te Hiku / Taitokerau Tourism strategy.
- Consideration for ownership / purchase of the 90 Mile Beach Park business from the current owners.
- Grow the 90 Mile Beach Park as the centre hub of our NgāiTakoto tourism strategy.

■ NGĀITAKOTO IWI, TE HIKU IWI DEVELOPMENT TRUST (THIDT)

This entity was charged with progressing with the Te Hiku Social Accord, in progressing a number of projects in the Education / Safety and Respect (Justice) and Economic Development areas as the iwi

collective has been focused on the realignment to the new overarching Te Kupenga Leadership structure. Again components of this entity need further development and further alignment to social change programmes occurring in Te Hiku. Further work is also being done to bring the role of the Te Hiku Development Trust and Te Kupenga into better alignment.

■ NGĀITAKOTO IWI / MAORI ECONOMIC DEVELOPMENT

The bigger picture economic opportunities are ongoing and are continuing to be progressed within the individual local (Te Hiku) and regional Iwi collective (Taitokerau) space, for developing and growing the Maori economy and building economic scale of our key primary industries and their potential within Northland, with a long term Maori strategic plan focus.

Projects currently in action;

- **Farming – Dairy / Red Meat (Beef / Sheep) Collective,** Te Hiku / Taitokerau wide.
- **Horticulture Strategy** NgāiTakoto / Te Hiku / Taitokerau wide.
- **Taitokerau Maori Collective Forestry Strategy.**
- **Te Hiku / Taitokerau Tourism Strategy.**

■ IWI LEADERS: TE KUPENGA O TE HIKU O TE IKA.

Initially known as the Te Hiku Forum, the new group structure (Te Kupenga O Te Hiku O Te Ika) comprises the Chairperson, CEO, and Asset Managers of each of the Iwi who will meet on a regular basis to work towards building collaboration and better working / Business relationships between our respective Iwi.

Work to progress to a formally agreed arrangement of the structure and how it will operate was to be ratified by each Iwi, followed by the appointment of a General Manager, by November 2016.

An alignment of: Economic Development, Environmental Management, Culture and Heritage, Social Accord, Communications, was to have been managed out of this leadership structure however in recent times the forum has ceased to operate as originally planned and is presently under a review as to whether its role in leading to Hiku is possible. NgāiTakoto whom are supportive of the structure, will be reviewing its investment into that area.

■ NATIONAL IWI CHAIRS FORUM

NgāiTakoto continues to be represented in this forum who meet on a quarterly basis to discuss matters of national importance to Iwi / Maori. Current national topics at this time still continue to be: Trade and Economic growth, Climate change, Water rights, Modernisation of CYFS.



OUR WHANAU,

OUR MAHI



Jason Clarke, Awanui Church with Dune Lakes Project



Environmental - Dune Lakes Project Karikari



Awanui Church - Dune Lakes Project



He iti Pioke no Rangaunu



Gum Digger Park Site Visit



Gum Digger Park Site Visit



Sweetwater Farms visit



Kaharau Pou, Dune Lakes Project



World Wetlands Day



Kauri Log root, Gum Diggers Park Visit



Akinihi Smith's 80th at Waimanoni Marae

Monthly work plan 2017

01

JANUARY

TASKS	WORK STREAM	PROGRESS
TRONT Office reopens	4. Operations	Completed
New Year Staff planning meeting	4. Operations	Completed
Environmental Plan final Stage 2 draft	7. Environmental	Progressing
Taitokerau/ Te Hiku Foresty Strategy	8. Alliances	Progressing
Sweetwater Farm Strategy	8. Alliances	Progressing
Ag Research Meeting (Land Assessment/ Building Capability)	8. Alliances	Progressing
Resin Wax Project	8. Alliances	Commenced
Future Proofing the NgāiTakoto Iwi Strategy	2. PSGE	Commenced
Lease Agreements/arrangements complete with TRONT tenants	4. Operations	Progressing
Te Hiku Water project - MPI	8. Alliances	Commenced
NgāiTakoto Festival Planning	6. Beneficiaries/Marae	Commenced

02

FEBRUARY

TASKS	WORK STREAM	PROGRESS
Ongoing Settlement tasks/transfer with Crown	1. Crown	Progressing
Proof Environmental plan for print	7. Environmental	Progressing
World Wetlands Day (Planning)	7. Environmental	Commenced
TRONT Staff Meeting	4. Operations	Completed
Progress Beach Park future plans	4. Operations	Progressing
Identify Drone Mapping Projects	7. Environmental	Progressing
Ngatu Aeronautics - small business case developmment	7. Environmental	Commenced
Dune Lakes Wetlands Project (incl Lake Ngatu Restoration)	7. Environmental	Progressing
Conservation Board Meeting	7. Environmental	Deferred
NgāiTakoto Festival Planning	6. Beneficiaries/Marae	Progressing
Budgets - Investment Review, Australian Funds, Historical accounts	2. PSGE	Commenced
Draft Pioke Corporate Management Agreement	2. PSGE	Deferred
IT Provider Review	4. Operations	Progressing
Future Proofing the Iwi Strategy	2. PSGE	Progressing
Australian Roadshow - Review the past/ Future Proofing the Iwi	5. Communications	Deferred
Lease Agreements/arrangements complete with TRONT tenants	4. Operations	Progressing
Customary Rights' Application due (Fisheries Protocol)	1. Crown	Progressing
TRONT Staff Meeting	4. Operations	Completed
Review Runanga Trust, Deed and Constitution	2. PSGE	Deferred
Te Hiku Water project - MPI	8. Alliances	Progressing

03

MARCH

Taitokerau/ Te Hiku Foresty Strategy	8. Alliances	Progressing
Land Use project - TPK	8. Alliances	Progressing
Sweetwater Farm Strategy	8. Alliances	Commenced
Ag Research Meeting (Landuse Assessment/ Building Capability)	8. Alliances	Progressing
Resin Wax Project	8. Alliances	Progressing
Kauri Logging Business Proposal	8. Alliances	Commenced
Trees for Bee's Project / concept	8. Alliances	Commenced

TASKS	WORK STREAM	PROGRESS
Panui - #1 for 2017	5. Communications	Deferred
Ongoing Settlement tasks/transfers with Crown	1. Crown	Progressing
World Wetlands Day - Lake Ngatu (Event)	7. Environmental	Deferred
TRONT Staff Meeting (possible change date as WWD)	4. Operations	Completed
Qtr 3 - TRONT Board Meeting	2. PSGE	Deferred
Draft Pioke Corporate Management Agreement	2. PSGE	Progressing
SCION Hui	8. Alliances	Completed
Future Proofing the Iwi Strategy	2. PSGE	Progressing
Trial Member Benefits Package (local first)	6. Beneficiaries/Marae	Commenced
NgāiTakoto Festival Planning	6. Beneficiaries/Marae	Progressing
Work with Trustees and Marae planning	6. Beneficiaries/Marae	Progressing
Progress Beach park future plans	4. Operations	Progressing
IT Provider Review	4. Operations	Completed
Mauī Rau Leadership hui (15,16,17) (Ngāi Tahu)	3. Vision	Completed
Australian Roadshow - Review the past/ Future Proofing the Iwi	5. Communications	Deferred
Ngatu Aeronautics - small business case developmment	7. Environmental	Commenced
Environmental Plan Print	7. Environmental	Progressing
Identify Drone Mapping Projects	7. Environmental	Progressing
Customary Rights' Application due (Fisheries Protocol)	1. Crown / Te Hiku Iwi	Progressing
TRONT Staff Meeting (possible change date as WWD)	4. Operations	Progressing
Te Hiku Water project - MPI	8. Alliances	Progressing
Taitokerau/ Te Hiku Foresty Strategy	8. Alliances	Progressing
Land Use project - TPK	8. Alliances	Progressing
Sweetwater Farm Strategy	8. Alliances	Progressing
Tree's For Bee's Project / concept	8. Alliances	Progressing
Ag Research Meeting (Landuse Assessment/ Building Capability)	8. Alliances	Progressing
Resin Wax Project	8. Alliances	Progressing

04

APRIL

Kauri Logging Business Proposal	8. Alliances	Progressing
NgāiTakoto Environmental Plan Drafting	7. Environmental	Progressing
Dune Lakes Wetlands Project (incl Lake Ngatu Restoration)	7. Environmental	Progressing
Budgets - Investment Review, Australian Funds, Historical accounts	2. PSGE	Progressing

TASKS	WORK STREAM	PROGRESS
Customary Rights' Application due (Fisheries Protocol)	1. Crown / Te Hiku Iwi	Completed
Distribute Environmental Plan	5. Communications	Deferred
TRONT Staff Meeting	4. Operations	Deferred
Whare Pioke - Paint & rennovate (over Easter w/e 14-18)	4. Operations	Progressing
IT Server and Network connect	4. Operations	Deferred
Scholarship Open Date	6. Beneficiaries/Marae	Progressing
Trial Member Benefits Package (local first)	6. Beneficiaries/Marae	Progressing
NgāiTakoto Festival Planning	6. Beneficiaries/Marae	Progressing
Work with Trustees and Marae planning	6. Beneficiaries/Marae	Progressing
Future Proofing the Iwi Strategy	2. PSGE	Progressing
NgāiTakoto Environmental Plan Drafting	7. Environmental	Deferred
Dune Lakes Wetlands Project (incl Lake Ngatu Restoration)	7. Environmental	Progressing
Awanui River Strategy and Awanui Project 'Heart of the Shark'	7. Environmental	Progressing
Te Hiku Water project - MPI	8. Alliances	Progressing
Taitokerau/ Te Hiku Forestry Strategy	8. Alliances	Progressing
Land Use project - TPK	8. Alliances	Progressing
Sweetwater Farm Strategy	8. Alliances	Progressing
Ag Research Meeting (Landuse Assessment/ Building Capability)	8. Alliances	Progressing
Tree's for Bee's Project / Concept	8. Alliances	Progressing
Resin Wax Project	8. Alliances	Progressing
Kauri Logging Business Proposal	8. Alliances	Progressing
Ongoing Settlement tasks/transfer with Crown	1. Crown	Progressing
CD or Digitisation of documents for Members	5. Communications	Deferred
TRONT Staff Meeting	4. Operations	Completed

05

MAY

TASKS	WORK STREAM	PROGRESS
Ongoing Settlement tasks/transfer with Crown	1. Crown/ Te Hiku Iwi	Progressing
TRONT Staff Meeting	4. Operations	Completed
TRONT Board Meeting	4. Operations	Completed
TRONT Staff Meeting	4. Operations	Completed
Review Charitable Trust Deed - Establish Marae in Distribution space	2. PSGE	Progressing
Te Oneroa A Tohe Beach Board Discussions	1. Crown / Te Hiku Iwi	Progressing
Awanui River Strategy and Awanui Project 'Heart of the Shark'	7. Environmental	Progressing

NgāiTakoto Environmental Plan Drafting	7. Environmental	Deferred
Te Hiku Water project - MPI	8. Alliances	Progressing
Taitokerau/ Te Hiku Forestry Strategy	8. Alliances	Progressing
Land Use project - TPK	8. Alliances	Progressing
Sweetwater Farm Strategy	8. Alliances	Progressing
Ag Research Meeting (Landuse Assessment/ Building Capability)	8. Alliances	Progressing
NgāiTakoto Festival Planning	6. Beneficiaries/Marae	Progressing
Resin Wax Project	8. Alliances	Progressing
Work with Trustees and Marae planning	6. Beneficiaries/Marae	Progressing
TRONT Board Meeting X2 Day Planning	4. Operations	Completed
IT Server and Network connect	4. Operations	Progressing
CD or Digitisation of documents for Members	5. Communications	Deferred
Dune Lakes Wetlands Project	7. Environmental	Commenced
Future Proofing the Iwi Strategy	2. PSGE	Progressing
Scholarship Open Date	6. Beneficiaries/Marae	Progressing

06

JUNE

TASKS	WORK STREAM	PROGRESS
Qtr 4 - TRONT Board Meeting	2. PSGE	Deferred
Ongoing Settlement tasks/transfer with Crown	1. Crown	Progressing
Merchandise & Online Shop	5. Communications	Deferred
Te Hiku Water project - MPI	8. Alliances	Progressing
Taitokerau/ Te Hiku Forestry Strategy	8. Alliances	Progressing
Land Use project - TPK	8. Alliances	Progressing
Sweetwater Farm Strategy	8. Alliances	Progressing
Ag Research Meeting (Landuse Assessment/ Building Capability)	8. Alliances	Completed
Resin Wax Project	8. Alliances	Progressing
NgāiTakoto Environmental Plan Drafting	7. Environmental	Deferred
Awanui River Strategy and Awanui Project 'Heart of the Shark'	7. Environmental	Progressing
NgāiTakoto Festival Planning	6. Beneficiaries/Marae	Progressing
Work with Trustees and Marae planning	6. Beneficiaries/Marae	Progressing
Review Charitable Trust Deed - Establish Marae in Distribution space	2. PSGE	Progressing
Dune Lakes Wetlands Project (incl Lake Ngatu Restoration)	7. Environmental	Progressing
End of Financial Year Reports/Budgets	4. Operations	Deferred
TRONT Staff Meeting	4. Operations	Completed
TRONT Staff Meeting	4. Operations	Completed
Panui #2 2017	5. Communications	Deferred
Future Proofing the Iwi Strategy	2. PSGE	Progressing
Scholarship Open Date	6. Beneficiaries/Marae	Progressing
CD or Digitisation of documents for Members	5. Communications	Deferred

07
JULY

TASKS	WORK STREAM	PROGRESS
TRONT Staff Meeting	4. Operations	Completed
Ongoing Settlement tasks/transfer with Crown	1. Crown / Te Hiku Iwi	Progressing
Awanui River Strategy and Awanui Project 'Heart of the Shark'	7. Environmental	Progressing
NgāiTakoto Environmental Plan	7. Environmental	Deferred
Dune Lakes Wetlands Project	7. Environmental	Progressing
Te Hiku Water project - MPI	8. Alliances	Progressing
Resin Wax Project	8. Alliances	Progressing
OPUS - Kaimaumu Assessments - Horticulture	8. Alliances	Commenced
Red Meat Farming Strategy	8. Alliances	Progressing
Taitokerau/ Te Hiku Foresty Strategy	8. Alliances	Progressing
Scholarship Open Date	6. Beneficiaries/Marae	Commenced
Work with Trustees and Marae planning	6. Beneficiaries/Marae	Progressing
Sweetwater Farm Strategy	8. Alliances	Progressing
NgāiTakoto Festival Planning	6. Beneficiaries/Marae	Progressing
Member Benefits Package - Maraee Renovation Programmes	6. Beneficiaries/Marae	Progressing
Ratification Strategy	2. PSGE	Deferred
Future Proofing the Iwi Strategy	2. PSGE	Progressing
TRONT Staff Meeting	4. Operations	Completed
Server - shared files development with new IT provider	4. Operations	Progressing

08
AUGUST

TASKS	WORK STREAM	PROGRESS
Te Hiku Water project - MPI	8. Alliances	Progressing
Ratification Strategy	2. PSGE	Deferred
Server - shared files development with new IT provider	4. Operations	Progressing
Proof NgāiTakoto Environmental Plan for print	7. Environmental	Commenced
Dune Lakes Wetlands Project	7. Environmental	Progressing
Pipiharauroa Hikoi - Lake Ngatu (Planning)	5. Communications	Progressing
Awanui River Strategy and Awanui Project 'Heart of the Shark'	7. Environmental	Progressing
Ongoing Settlement tasks/transfer with Crown	4. Operations	Progressing
Sweetwater Farm Strategy	8. Alliances	Progressing
Resin Wax Project	8. Alliances	Progressing
OPUS - Kaimaumu Assessments - Horticulture	8. Alliances	Progressing
Red Meat Farming Strategy	8. Alliances	Progressing
Taitokerau/ Te Hiku Foresty Strategy	8. Alliances	Progressing
NgāiTakoto Festival Planning	6. Beneficiaries/Marae	Progressing
Future Proofing the Iwi Strategy	2. PSGE	Progressing
Member Benefits packs - Maraee Renovation Programme	6. Beneficiaries/Maraee	Progressing
TRONT Staff Meeting	4. Operations	Completed
TRONT Staff Meeting	4. Operations	Completed
Scholarship Open Date	6. Beneficiaries/Marae	Commenced

09
SEPTEMBER

TASKS	WORK STREAM	PROGRESS
Qtr 1 - TRONT Board Meeting	2. PSGE	Deferred
Panui #3 2017	5. Communications	Deferred
Awanui River Strategy and Awanui Project 'Heart of the Shark'	7. Environmental	Progressing
TRONT Staff Meeting	4. Operations	Completed
Ongoing Settlement tasks/transfer with Crown	1. Crown / Te Hiku Iwi	Progressing
NgāiTakoto Festival Planning	6. Beneficiaries/Marae	Progressing
Scholarship Open Date	6. Beneficiaries/Marae	Commenced
Member Benefits packs - Maraee Renovation Programme	6. Beneficiaries/Marae	Progressing
Future Proofing the Iwi Strategy	2. PSGE	Progressing
Ratification Strategy	2. PSGE	Deferred
Te Hiku Water project - MPI	8. Alliances	Progressing
OPUS - Kaimaumu Assessments - Horticulture	8. Alliances	Progressing
Red Meat Farming Strategy	8. Alliances	Progressing
Sweetwater Farm Strategy	8. Alliances	Progressing
NgāiTakoto Environmental Plan Drafting	7. Environmental	Progressing
Dune Lakes Wetlands Project	7. Environmental	Progressing
Taitokerau/ Te Hiku Foresty Strategy	8. Alliances	Progressing
Resin Wax Project	8. Alliances	Progressing
TRONT Staff Meeting	4. Operations	Completed
FY2017-2018 TRONT Operational Budget	4. Operations	Progressing
Pipiharauroa Hikoi - Lake Ngatu (Event)	5. Communications	Deferred

10
OCTOBER

TASKS	WORK STREAM	PROGRESS
TRONT Staff Meeting	4. Operations	Completed
NgāiTakoto Festival Planning	6. Beneficiaries/Marae	Progressing
Scholarship Open Date	6. Beneficiaries/Marae	Progressing
Member Benefits packs - Maraee Renovation Programmes	6. Beneficiaries/Marae	Progressing
TRONT Staff Meeting	4. Operations	Completed
Pipiharauroa Hikoi - Lake Ngatu (Event)	5. Communications	Completed
Future Proofing the NgāiTakoto Iwi - 20/40	4. Operations	Progressing
Awanui River Strategy and Awanui Project 'Heart of the Shark'	7. Environmental	Progressing
Ongoing Settlement tasks/transfer with Crown	1. Crown	Progressing
Red Meat Farming Strategy	8. Alliances	Progressing
Taitokerau/ Te Hiku Foresty Strategy	8. Alliances	Progressing
FY2017-2018 TRONT Operational Budget	4. Operations	Completed
TRONT Board Meeting	4. Operations	Completed
OPUS - Kaimaumu Assessments - Horticulture	8. Alliances	Progressing
Sweetwater Farm Strategy	8. Alliances	Progressing
Te Hiku Water project - MPI	8. Alliances	Progressing
Resin Wax Project	8. Alliances	Progressing
Ratification Strategy	2. PSGE	Deferred
Dune Lakes Wetlands Project	7. Environmental	Progressing
Future Proofing the Iwi Strategy	2. PSGE	Progressing

TASKS	WORK STREAM	PROGRESS
Scholarship Close	6. Beneficiaries/Marae	Completed
Panui - #1 for 2017	5. Communications	Completed
Member Benefits packs	6. Beneficiaries/Marae	Progressing
Roadshow / Ratification & Future Proofing Strategy hui	2. PSGE	Deferred
Awanui River Strategy and Awanui Project 'Heart of the Shark'	7. Environmental	Progressing
Ongoing Settlement tasks/transfer with Crown	1. Crown	Progressing
TRONT Staff Meeting	4. Operations	Completed
TRONT Staff Meeting	4. Operations	Completed
Red Meat Farming Strategy	8. Alliances	Progressing
OPUS - Kaimaumu Assessments - Horticulture	8. Alliances	Progressing
Sweetwater Farm Strategy	8. Alliances	Progressing
Taitokerau/ Te Hiku Forestry Strategy	8. Alliances	Progressing
NgāiTakoto Festival Planning	6. Beneficiaries/Marae	Progressing
Resin Wax Project	8. Alliances	Progressing
NgāiTakoto Environmental Plan Printing	7. Environmental	Commenced
Dune Lakes Wetlands Project	7. Environmental	Progressing
Ratification - Voting	2. PSGE	Deferred
Te Hiku Water project - MPI	8. Alliances	Completed

TASKS	WORK STREAM	PROGRESS
Ongoing Settlement tasks/transfer with Crown	1. Crown	Progressing
Qtr 2 - TRONT Board Meeting	2. PSGE	Completed
Panui #4 - Annual Managment Report- Mailout	5. Communications	Completed
Awanui River Strategy and Awanui Project 'Heart of the Shark'	7. Environmental	Progressing
NgāiTakoto Festival Planning	6. Beneficiaries/Marae	Completed
NgāiTakoto Festival 22,23,24 Dec	6. Beneficiaries/Marae	Completed
Hosting Australian whanau / NgāiTakoto rohe	6. Beneficiaries/Marae	Completed
Dune Lakes Wetlands Project	7. Environmental	Completed
Member Benefits packs	6. Beneficiaries/Marae	Completed
TRONT Staff Meeting	4. Operations	Completed
Office Shutdown 20th	4. Operations	Completed
OPUS - Kaimaumu Assessments - Horticulture	8. Alliances	Progressing
Resin Wax Project	8. Alliances	Progressing
Red Meat Farming Strategy	8. Alliances	Progressing
Taitokerau/ Te Hiku Forestry Strategy	8. Alliances	Progressing



Summary

Overall, there is little change in the reporting of information and this is expected as the transition from settlement to post treaty settlements remains consistent and an ongoing process by which we as NgāiTakoto need to grasp to it fullest extend in order to bed down firmly, the foundations onto which we build our future NgāiTakoto opportunities, and long term strategies.

The work didn't end with our NgāiTakoto Settlement signing in 2012 and the subsequent passing of the NgāiTakoto Settlement Legislation in 2015. That was the end of settling our grievances with the Crown, the real work commenced when our responsibilities to rebuilding ourselves our people, our identity and "Turning our dreams... into reality"

It's also a very challenging and busy "moving forward" space, as we learn to do business with other parties, and whether those parties truly understand the changing times ahead, in that, NgāiTakoto will lead for NgāiTakoto , and our future aspirational goals, will be determined by us, for us, so that Tino Rangatiratanga becomes just that, and not a business as usual approach as some continue to think, which is inclusive of our other iwi partners too.

The future times will be exciting, challenging and require innovation, discipline, and sound decision making, which change requires.

I look forward to us moving into those times and again for the work and support of the Board to this work, the patience of our people to allowing us to take the time to get things right and to our office staff and administration to making it all possible.

I thank you all, wishing all our NgāiTakoto whanau the best for a safe and Merry Christmas and a Happy New Year for 2018. For those attending this years NgāiTakoto Festival 2017... see you on the field...

Mauri ora,

Rangitane Marsden.

Rangitane Marsden, ONZM
CEO, Te Runanga O NgāiTakoto

Te Runanga O NgāiTakoto is an organisation of credibility that strives and drives success and opportunity for the wellbeing of our people.



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